

A scenic photograph of a river flowing under a multi-arched bridge at sunset. The sky is filled with dramatic, colorful clouds in shades of orange, yellow, and blue. The bridge's arches are reflected in the water. In the background, a large brick building is visible. The overall mood is peaceful and picturesque.

# ANOKA

REAL. CLASSIC.

February 10, 2021  
Greg Lee, City Manager

*Photo Credit: Tammi Mild*

# 2021-2022 Goals Session



# ORDER OF CONTENTS

1. 2021-2022 City Council Goals *(Slide 3)*
2. Individual City Council Accomplishments & Goals *(Slide 15)*
3. 2020 - Last Year's Goals *(Slide 25)*
4. Development Highlights *(Slide 26)*
5. Public Improvements *(Slide 32)*
6. Comparisons *(Slide 44)*
7. Boards & Commissions Accomplishments & Goals *(Slide 55)*
8. City Departments Accomplishments & Goals *(Slide 73)*
9. Community & Adapting to COVID-19 *(Slide 89)*

# 2021-2022



## CITY COUNCIL GOALS

### Development, Redevelopment & Housing

- Craft infill standards so new construction blends with neighborhoods, not redefines them.
- Have Planning Commission discuss a plan for a balanced approach to amounts and locations of senior housing.
- Increase enforcement of rental housing statutes and codes; more frequent and strict inspections, increased penalty severity, more frequent fines and court actions, more staff to execute; focus on all rental categories.
- Green Haven Parkway. Rail station, both East and South. Promote elevators in the downtown.

- Focus on opportunities for and any new residential housing being owner-occupied housing.
- Green Haven Parkway Development – cont'd property purchases and increased implement of development plan of Highland Park neighborhood.
- Rental Licensing enforcement – identify properties that are perpetual violators and continue to convert multi-family dwellings to single family dwellings.
- Strengthen historic preservation focus through rehab vs demo.

### City Finance & Area Business Climate

- Zero levy increase and a responsible city budget.
- We have spent down reserves and held tax low; we can't afford to continue with both.
- Continue to grow a strong and safe business and public atmosphere.
- Continue to seek new opportunities for community gatherings and ideas to build lasting legacies in Anoka.

- Designated location for the Farmers Market by the Feed Mill site using refurbished metal grain bins as vendor sales locations
- Maintain balanced city budget and continue to identify and eliminate excessive spending.
- Support and adequately fund Police and Fire Depts. to ensure optimal public safety of our residents.

### Streets, Parks, Trails & Rivers

- Maintain and enhance capital expenditures and maintenance levels for parks and sidewalk/trail connections.
- Find River Walk funding including Stone House and acquisition and redevelopment of the Shiloh property.
- Find an owner operator of a River Boat for cruises and entertainment on the Mississippi River.
- Overnight parking – no parking on one side of street on 2<sup>nd</sup> Ave So. by senior building and new townhomes, during winter.

- Prep for Anoka Solution; anticipate unintended consequences. Limit heavy traffic through neighborhood short cuts. Remove stop sign at Brisbin & 7<sup>th</sup> during school year and put one up on 2<sup>nd</sup> Ave at Madison & 2<sup>nd</sup>. This would promote commercial vehicles to choose feeder street vs. residential. Get busy on garbage hauling education.
- More trees. End of Park Street looks unfinished. Can see parked cars every day. Encourage Champlin to restore where they destroyed the buffer for those on the river.

### Miscellaneous

- Enhance communication with citizens using diverse communication tools; parcel signs, neighborhood mtgs.
- Fight to include that the constitutional rights of our residents and business owners are not infringed.

- Enhance communication between Advisory Boards & Council.
- Help the reconstituted Human Rights Commission be successful.
- Allow Anoka citizens free-market choice for services.



# GOALS

Development, Redevelopment  
& Housing

# Development, Redevelopment & Housing

- Craft infill standards so new construction blends with neighborhood, not redefines them.
- Have Planning Commission discuss a plan for a balanced approach to amounts and locations of senior housing.
- Increase enforcement of rental housing statutes and codes; more frequent and strict inspections, increased penalty severity, more frequent fines and court actions, more staff to execute; focus on all rental categories.
- Green Haven Parkway. Rail station, both East and South. Promote elevators in the downtown.

# Development, Redevelopment & Housing

- Focus on opportunities for and any new residential housing being owner-occupied housing.
- Green Haven Parkway Development – cont'd property purchases and increased implement of development plans of Highland Park neighborhood.
- Rental Licensing enforcement – identify properties that are perpetual violators and continue to convert multi-family dwellings to single family dwellings.
- Strengthen historic preservation focus through rehab vs. demo.



# GOALS

## City Finance & Area Business Climate

# City Finance & Area Business Climate

- Zero levy increase and a responsible city budget.
- We have spent down reserves and held tax low; we can't afford to continue with both.
- Continue to grow a strong and safe business and public atmosphere.
- Continue to seek new opportunities for community gatherings and ideas to build lasting legacies in Anoka.

# City Finance & Area Business Climate

- Designated location for the Farmers Market by the Feed Mill site using refurbished metal grain bins as vendor sales locations.
- Maintain balanced city budget and continue to identify and eliminate excessive spending.
- Support and adequately fund Police and Fire Departments to ensure optimal safety of our residents.



# GOALS

Streets, Parks,  
Trails & Rivers

# Streets, Parks, Trails & Rivers

- Maintain and enhance capital expenditures and maintenance levels for parks and sidewalk/trail connections.
- Find River Walk funding including Stone House and acquisition and redevelopment of the Shiloh property.
- Find an owner-operator of a River Boat for cruises and entertainment on the Mississippi River.
- Overnight Parking – no parking on one side of street on 2<sup>nd</sup> Ave. S. by senior building and new townhomes, during winter.

# Streets, Parks, Trails & Rivers

- Prep for Anoka Solution; anticipate unintended consequences. Limit heavy traffic through neighborhood short cuts. Remove stop sign at Brisbin & 7<sup>th</sup> during school year and put one up on 2<sup>nd</sup> at Madison & 2<sup>nd</sup>. This would promote commercial vehicles to choose feeder street vs. residential. Get busy on garbage hauling education.
- More Trees. End of Park Street look unfinished. Can see parked cars every day. Encourage Champlin to restore where they destroyed the buffer for those on the river.



GOALS  
Miscellaneous

# Miscellaneous

- Enhance communication with citizens using diverse communication tools; parcel signs, neighborhood meetings.
- Fight to include that the constitutional rights of our residents and business owners are not infringed.
- Enhance communication between Advisory Boards & Council.
- Help the reconstituted Human Rights commission be successful.
- Allow Anoka citizens free-market choice for services.



# INDIVIDUAL CITY COUNCIL ACCOMPLISHMENTS & GOALS

# Mayor Phil Rice

## 2021-2022 Goals



1. More trees. The end of Park Street looks unfinished. Can see the parked cars there every day. Encourage Champlin to restore where they destroyed the buffer for those on the river.
2. Overnight parking. No parking on one side of the street on 2<sup>nd</sup> Ave So. by the senior building and new townhomes during the winter months.
3. Preparation for Anoka Solution. Anticipate unintended consequences. Limit heavy vehicle traffic through neighborhood short cuts. Remove the stop sign at Brisbin & 7<sup>th</sup> during school year and put one up on Second Ave at Madison and 2<sup>nd</sup>. This would promote commercial vehicles to choose the feeder street vs. residential. Get busy on garbage hauling education.
4. Development. Green Haven Parkway. Rail station, both East and South. Promote elevators in the downtown.
5. Budget. We have spent down reserves and held tax low. We can't afford to continue with both.

# Councilmember Elizabeth Barnett



## 2021-2022 Goals

1. Maintain a balanced city budget and continue to identify and eliminate excessive spending.
2. Allow Anoka citizens to have free-market choice for services.
3. Support and adequately fund our Police and Fire Departments to ensure optimal public safety of our residents.
4. Increase the enforcement of rental housing statutes and codes. Through the strategy of more frequent inspections, more strict inspections, increased penalty severity, more frequent fines and court actions, and more staff to execute these actions. This increased enforcement will focus on all rental categories including high-density multi-family, low-density multi-family housing, and single family rentals.
5. Fight to ensure that the constitutional rights of our residents and business owners are not infringed.

# Councilmember Erik Skogquist

## 2020 Accomplishments



1. Initiated major capital investment in rebuilding streets and underground utility infrastructure.
2. Secured majority funding for Hwy. 47 railroad overpass and upgrading the highway after years of neglect.
3. Adapted to the challenges of COVID: limited staff missing time, helped businesses be successful through creative use of space and resources, and provided flexibility on utility payments and shutoffs for those negatively affected by the pandemic.
4. Increased capital expenditures and maintenance levels for parks and sidewalk/connections: Rudy Johnson investment, Dutch Elm/Emerald Ash proactive replacements, new sidewalk connections, and planning for a trail on Bunker/Hwy. 47 and 7<sup>th</sup> Ave between Grant and Bunker.
5. Made a commitment that the City of Anoka is willing to listen and engage with everyone in the community through police outreach at multiple protests as well as rebuilding the Human Rights Commission.

# Councilmember Erik Skogquist



## 2021-2022 Goals

1. Craft infill standards so new construction blends with neighborhoods not redefines them.
  - Single family areas should be protected and complimentary homes and uses should be the focus.
  - Certain development types and styles (townhouses, modern styles like split levels) should be limited in the core historic neighborhoods (Christian Hill, Slab Town, Swede Town, Whiskey Flats).
  - Have HPC continue to identify zones to focus on first then create overlay standards based on criteria in our existing ordinances or other cities'.
  
2. Maintain and enhance capital expenditures and maintenance levels for parks and sidewalk/trail connections.
  - We've increased city lands and areas of responsibility faster than maintenance budgets, we should have high standards and some areas have suffered.
  - Proactively plant new trees in parks, boulevards, and areas where they are lacking. We never replaced many Elms lost and will soon deal with Ash trees, too.
  - More sidewalks and trails connections on primary and secondary roads and to parks and schools. Start in street reconstruction areas and also major areas of need where a link is missing.

# Councilmember Erik Skogquist



## 2021-2022 Goals

### 3. Strengthen Anoka's historic preservation focus through rehab vs. demo.

- Continue to have joint City Council and HRA meetings regarding key projects.
- Empower staff and HPC to be bold with their goals and make this their focus (examine staffing areas and priorities).
- Create and advertise more of a program like Homes for Generations in Coon Rapids that creates a buzz and gets people excited to use our programs and fix up their homes.

### 4. Enhance communication with citizens using diverse forms of communication.

- Signs on affected parcels calling out proposed land use changes (variance requests, rezoning, comprehensive plan amendments).
- More neighborhood meetings when a key decision effects them instead of just a Council meeting with limited notification (ex. Bob Ehlen Park & Garbage Hauler meetings).
- Use of social media to announce times and locations of key decisions.
- Televising all board meetings at a minimum quarterly, now more important than event due to COVID.

# Councilmember Erik Skogquist



## 2021-2022 Goals

5. Enhance communication between Advisory Boards and City Council.
  - Communicate votes, directives, and requests from Boards directly to Council soon after they occur at City Council meetings under Reports of Officers Boards and Commissions.
  - Restore Quarterly Chairperson Communications meetings making sure a member from each Board is always in attendance to report their work.
  
6. Help the reconstituted Human Rights Commission be successful.
  - Review their request for structural changes and act in a timely fashion.
  - Provide the staffing and resources needed.
  - Encourage diverse membership that is reflective of the city as a whole.

# Councilmember Erik Skogquist



## 2021-2022 Goals

7. Have the Planning Commission discuss a plan for a balanced approach to amounts and locations of senior housing.
  - How many units do we want, where are they, and what quality?
  - Think about what they might be after the baby boom generation cycles through.
  - These will increase our rental and housing density and this will have a major impact not only today, but what they may become when demographics change in another generation.

# Councilmember Jeff Weaver



## 2021-2022 Goals

1. Work for a zero levy increase and a responsible city budget.
2. Work on finding funding for the “River Walk” project including the Stone House and the acquisition and redevelopment of the Shiloh property.
3. Focus on any new residential housing being owner occupied housing.
4. Having a designated location for the Farmers Market by the Feed Mill site using the metal grain bins refurbished as vendor sales locations.
5. Finding an owner operator of a River Boat for cruises and entertainment on the Mississippi River.

# Councilmember Brian Wesp



## 2021-2022 Goals

1. Zero levy increase
2. Green Haven Parkway Development:
  - *Continued purchase of properties in the development area.*
  - *Increased implementation of development plan of the Highland neighborhood.*
3. Rental Licensing Enforcement:
  - *Continued purchase of properties in the development area.*
  - *Continue to work on converting multi-residential dwellings to single family dwellings.*
4. Continue to grow a strong and safe business and public atmosphere.
5. Continue to seek new opportunities for community gatherings and new ideas that will build lasting legacies in Anoka.
6. Focus on opportunities for owner-occupied homes.

# 2020 - LAST YEAR'S CITY COUNCIL GOALS



<b>Development, Redevelopment &amp; Housing</b>	<ul style="list-style-type: none"> <li>➤ End user for 7<sup>th</sup> &amp; Main St.</li> <li>➤ Highland Park</li> <li>➤ Green Haven Parkway, 2<sup>nd</sup> &amp; Harrison &amp; CRTV</li> <li>➤ Craft infill standards so new construction blends with neighborhood, not redefines them.</li> <li>➤ Strengthen Anoka's historic preservation focus through rehab vs. demo</li> <li>➤ Concentrated focus on developable land</li> <li>➤ Discuss and plan for a balanced approach to amounts and locations of senior housing</li> </ul>	<ul style="list-style-type: none"> <li>➤ Continued rental property licensing enforcement; identify properties that are perpetual violators and enforce to fullest extent of law. Continue to work on converting multi-residential dwellings to single family dwellings.</li> <li>➤ Greenhaven Pkwy—create large scale development plan</li> <li>➤ Empower community members and city staff to actively report and enforce blight violations</li> </ul>
<b>Finance &amp; Organization</b>	<ul style="list-style-type: none"> <li>➤ Continued responsibility in budgeting and spending</li> <li>➤ Add PT help for Code Enforcement; blight</li> <li>➤ New Parks Building</li> <li>➤ Continue to sell city-owned property</li> </ul>	<ul style="list-style-type: none"> <li>➤ Maintain a balanced city budget and continue to persistently identify and eliminate excessive spending</li> <li>➤ Enhance the profitability of city-owned businesses</li> <li>➤ Support and fund our exceptional public safety services and continue to strengthen police-community relations</li> <li>➤ Continue to update and upgrade Anoka utility services to maintain reliability</li> </ul>
<b>Parks, Trails &amp; Rivers</b>	<ul style="list-style-type: none"> <li>➤ Increase capital expenditures and maintenance levels for parks and sidewalk/trail connections</li> </ul>	
<b>Roads &amp; Transportation</b>	<ul style="list-style-type: none"> <li>➤ Move Alter Metal Recycling</li> <li>➤ Single Hauler – that the Council will stay together</li> <li>➤ Hwy. 10 east of Greenhaven Road</li> </ul>	<ul style="list-style-type: none"> <li>➤ Continuation of street renewal and maintenance efforts while being mindful of individual neighborhood needs and pedestrian/bicycle safety</li> </ul>
<b>Other</b>	<ul style="list-style-type: none"> <li>➤ Downtown – sandwich board signs, bikes, sidewalks, panhandling</li> <li>➤ Explore uses for City Hall Community Room (downstairs)</li> <li>➤ Enhance communication with citizens with diverse forms of communication.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Continued growth of strong, safe business district and public atmosphere.</li> <li>➤ Increase interaction and communication between city boards, city commissions and Anoka residents.</li> </ul>



# DEVELOPMENT HIGHLIGHTS

# 2020



## Development Highlights



### Eastview Meadows

- Approx. 9 acres
- 28 one-level detached ownership townhomes
- Phase 2 under construction in 2020



# 2021



## Development Highlights

### Highland Park Redevelopment & Phase 2 of Parkway

- Acquired 32 properties to date
- Demolition of some units this winter/spring
- Work continues in 2021...



# 2021



## Development Highlights

### The American Club Cooperative

- Approx. 4 acres – located on Green Haven Golf Course (Existing Park Maintenance Building site)
- 87 Senior Cooperative Building
- Construction begins spring/summer 2021



# 2021



## Development Highlights

### NE corner 7<sup>th</sup> & Buchanan

- 14.2 acres of commercial land
- City entering into a purchase agreement for \$2,000,000
- Intent is to attract a grocery store anchored commercial development





2020 PUBLIC  
IMPROVEMENTS  
Total Cost: \$14M

# 2020 Public Improvements



## Golf Maintenance Facility



- Construction of new 18,300 SF Facility
- Total Project Cost: \$5.2M

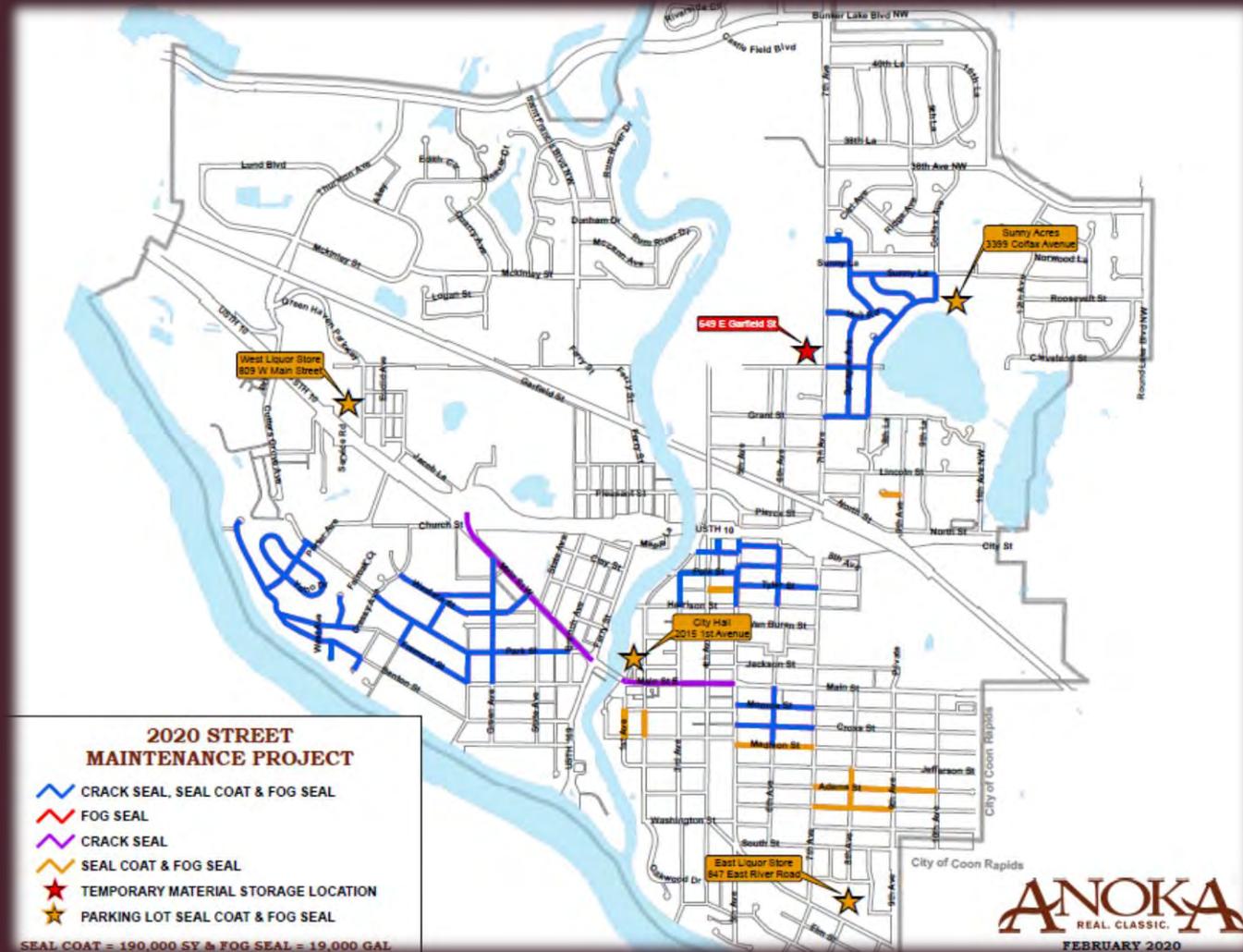


# 2020 Public Improvements



## Street Maintenance Program

- Crack sealing
- Seal coating
- Fog sealing
- Parking lots



# 2020 Public Improvements



## Combined Street Improvement Project

- Two SRP Project Areas
- 1.23 miles of street reconstruction
- SSIP Project Area 3.9 miles of street resurfacing

Total Project Cost:  
\$8.3M



# 2020 Public Improvements



## TH-10/169 Improvement Project

*Fairoak Avenue Underpass*

- Construction Plan design to 95%
- Complete Right of Way Acquisition





2021 PUBLIC  
IMPROVEMENTS  
Total Cost \$7,350,000

# 2021 Public Improvements



## Law Enforcement Training Center/Animal Containment



- Construction of new 8,427 SF building on two levels
- Main level designed for animal control facility

- Lower level designed for law enforcement training space
- Total Project Cost: \$2.15M

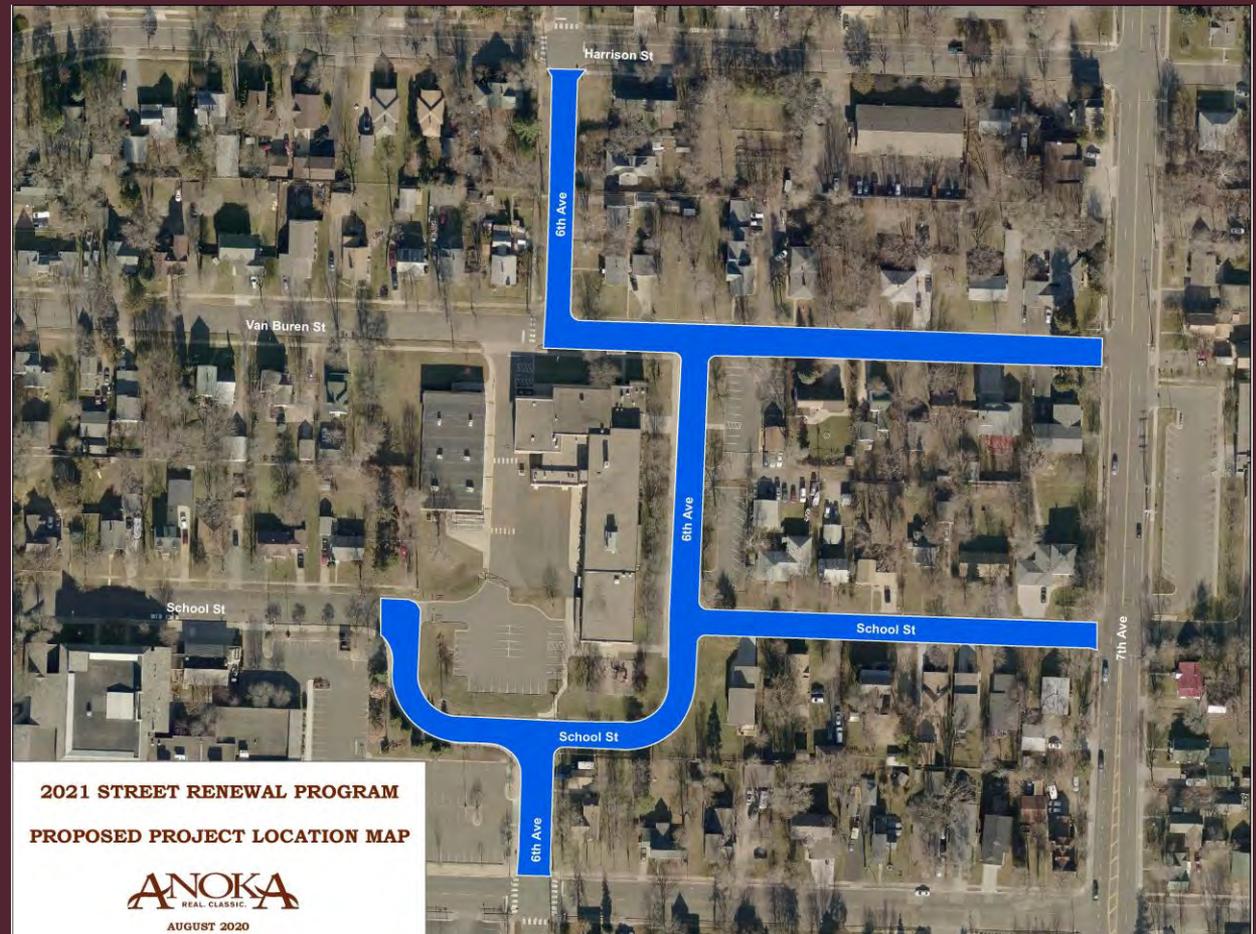


# 2021 Public Improvements



## Street Renewal Project

- Located in the Swede Town neighborhood
- 0.44 miles of street reconstruction
- Complete infrastructure replacement
- Total Project Cost: \$1.9M

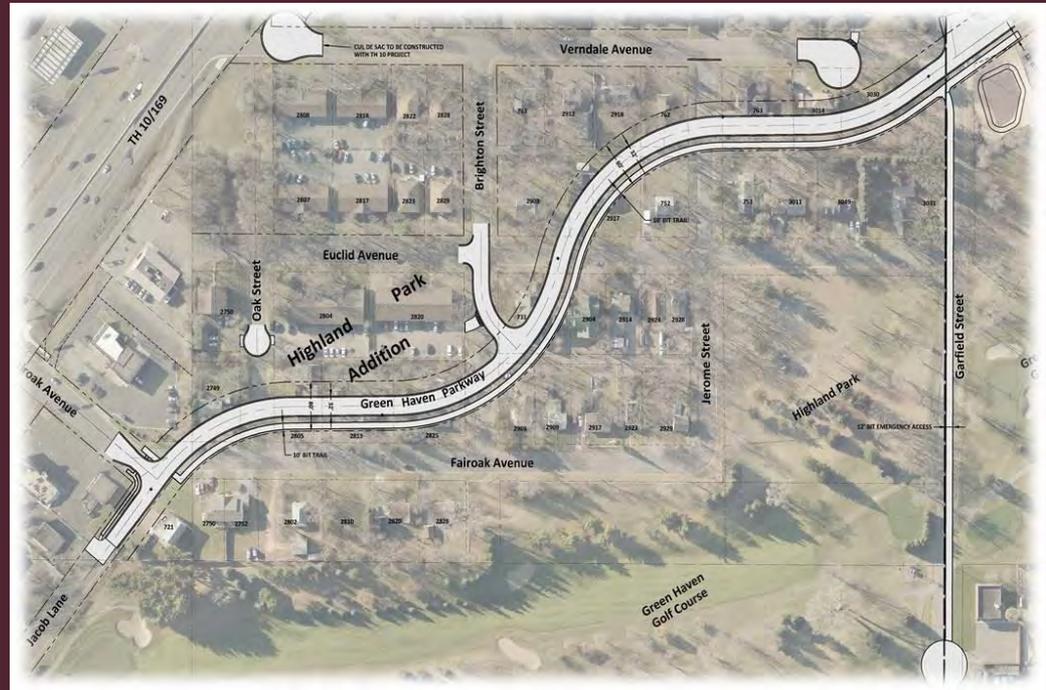


# 2021 Public Improvements



## Green Haven Parkway Phase II

- Construction of 0.47 miles of a new parkway
- New connection between Verndale Avenue & Fairoak Avenue
- Total Project Cost: \$2.3M

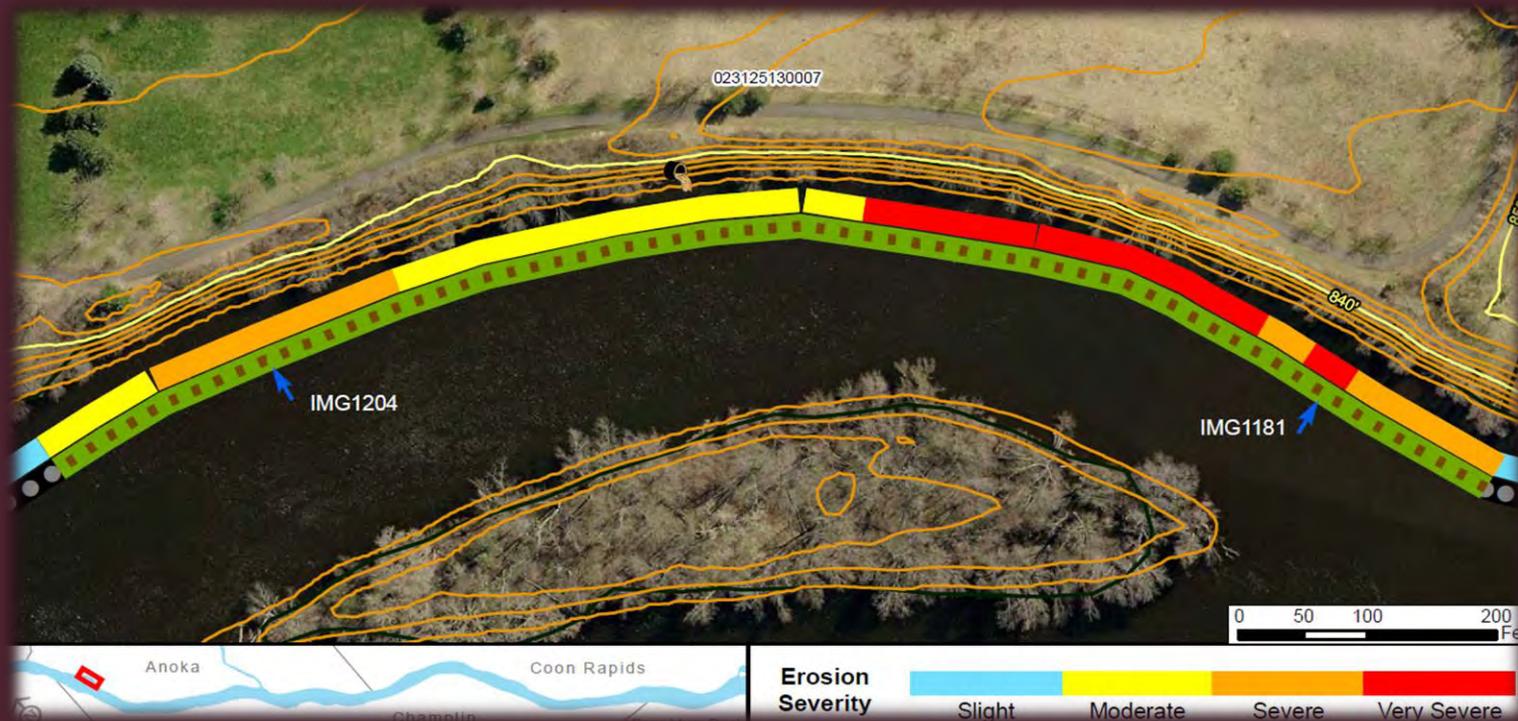


# 2021 Public Improvements



## Mississippi River Riverbank Stabilization Project

- Stabilization of 1,470 linear feet of severely eroding riverbank
- Pollutant reductions of 529 tons of sediment & 847 pounds of phosphorus annually
- Total Project Cost: \$1.0M



# 2021 Public Improvements



## TH-10/169 Improvement Project

*Fairoak Avenue Underpass*

- Fall Project Bidding
- Completing of Right of Way Acquisition
- Major Construction Beginning in Spring of 2022
- Total Project Cost: \$80M



# 2021 Anoka Area Projects



## PROJECTS

-  **Highway 47 & County Rd 116/Bunker Lake Blvd Intersection Improvements**  
Year: 2021      Lead: Anoka County
-  **Highway 47/169 Resurfacing**  
Year: 2021      Lead: MnDOT
-  **7th Avenue Mill & Overlay**  
Year: 2021      Lead: Anoka County
-  **Highway 10 Rum River Bridge Replacement & Corridor Improvements**  
Year: 2022-23      Lead: MnDOT
-  **Hwy 10/169 Improvement Project**  
Year: 2022-23      Lead: City of Anoka
-  **Hwy 47 BNSF Railroad Grade Separation**  
Year: Pending      Lead: MnDOT



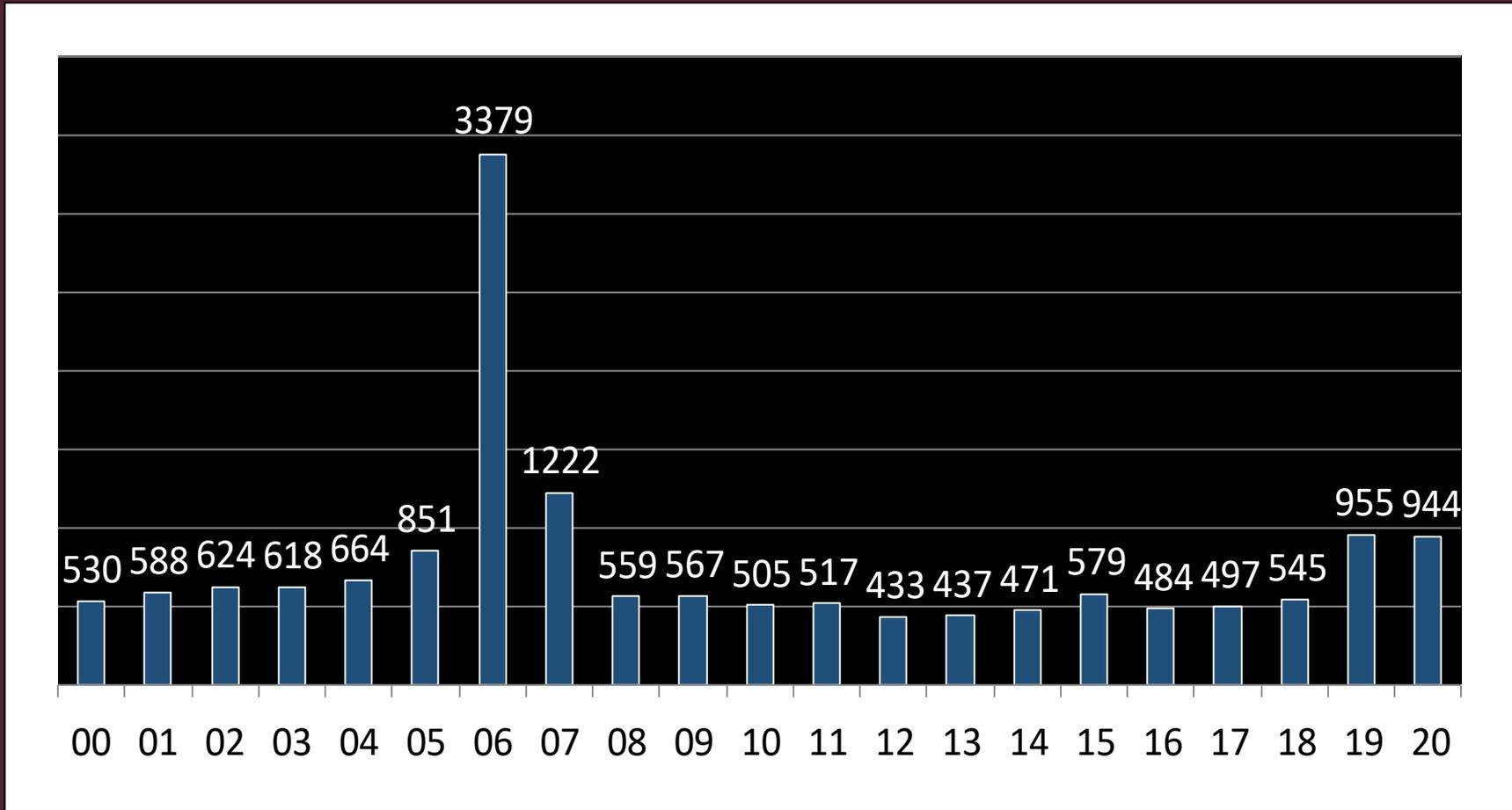


# 2020 COMPARISONS

# COMPARISONS



## Building Permits *(not including mechanical, electrical, driveways, plumbing or demos)*

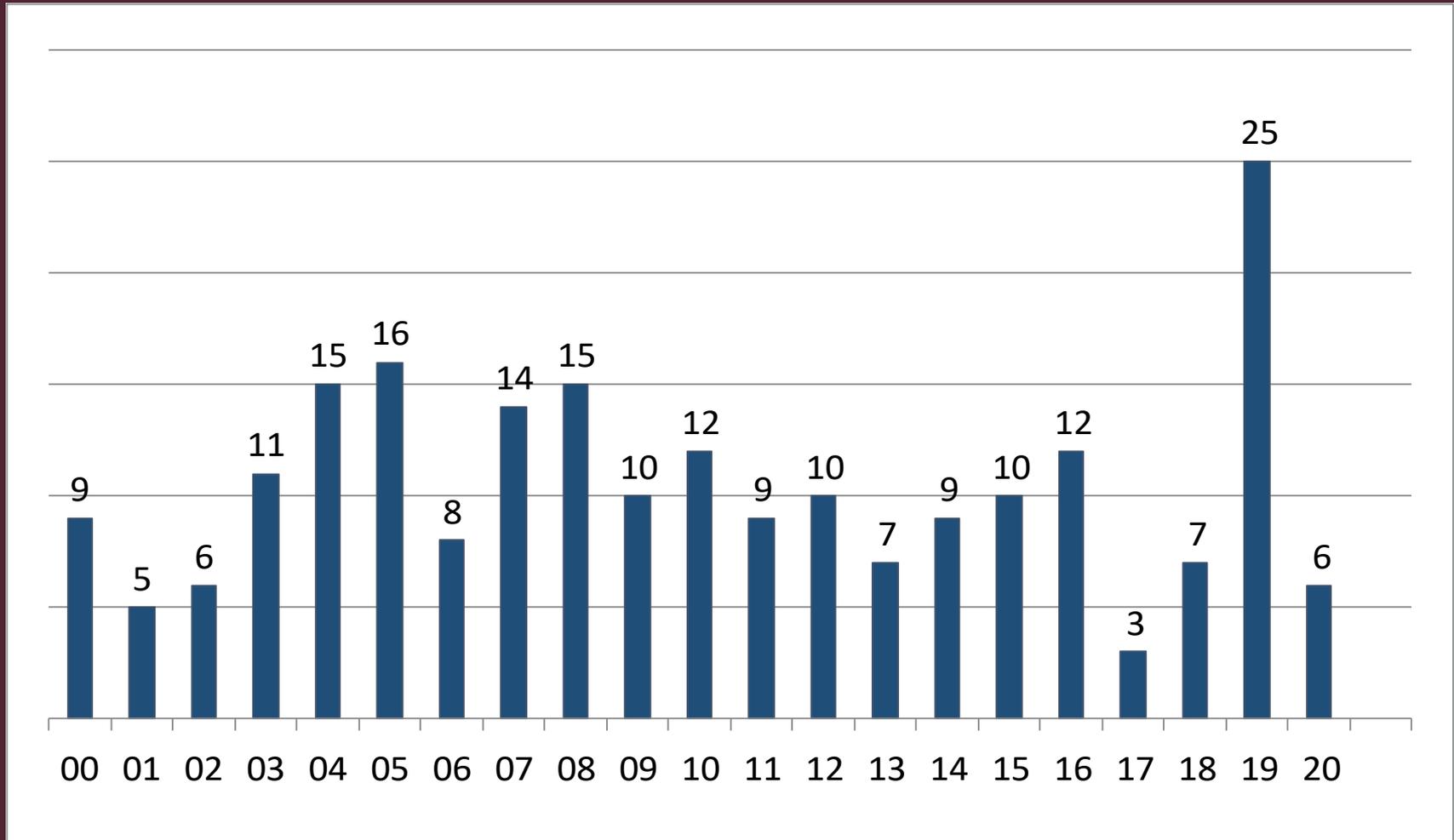


YEAR

# COMPARISONS



## Demolition Permits Pulled

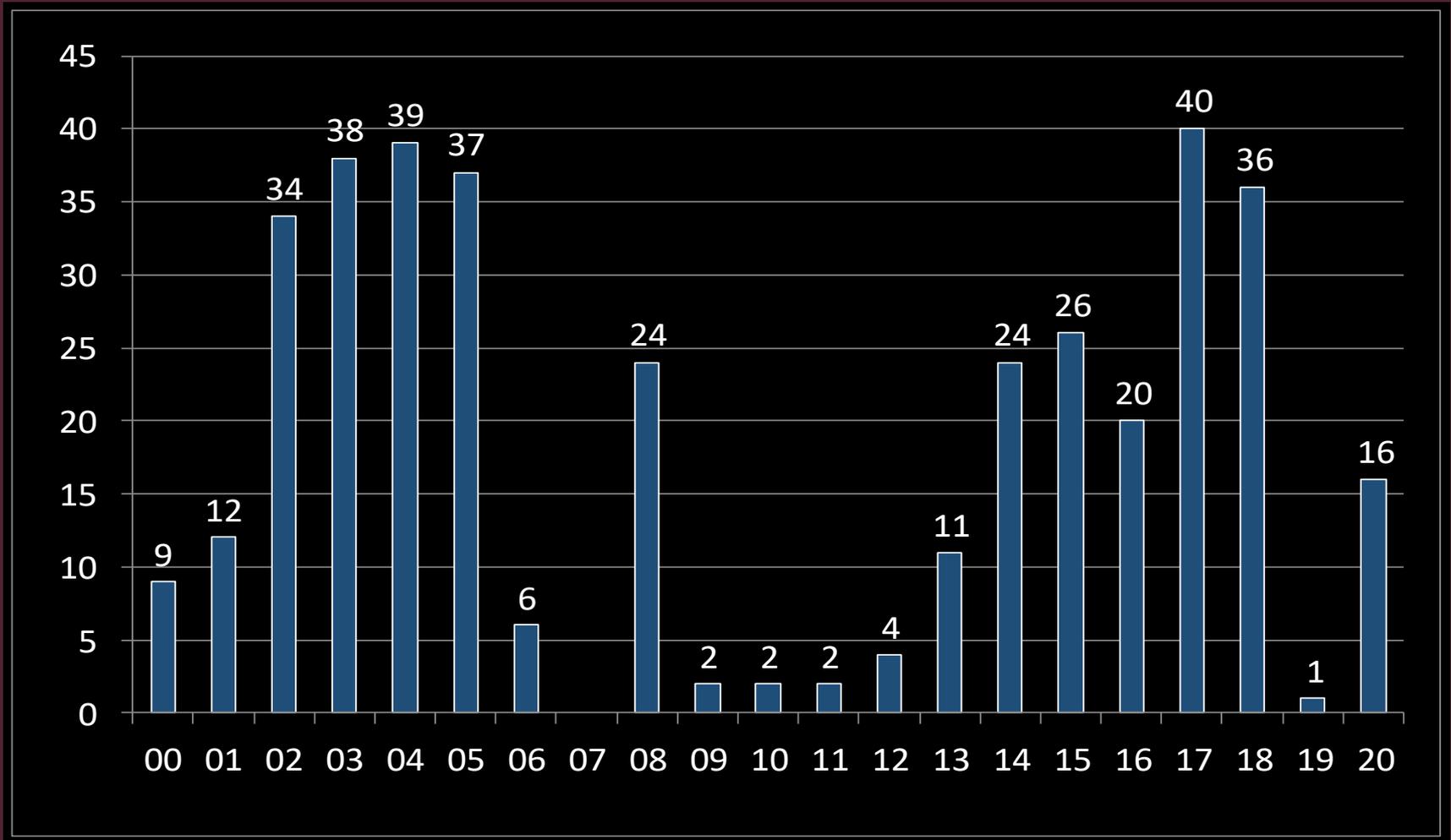


YEAR

# COMPARISONS



## New Residential Units Constructed



YEAR

# BUILDING PERMITS

## Related Revenue



DESCRIPTION	2019	2020
All Building Permits (includes building, electrical, mechanical, plumbing, driveways)	1,892	1,942
Valuation	\$23,825,475	\$62,266,066
Revenue	\$354,313	\$823,887
Park Dedication fees	\$0	\$230,447
SAC Units	21	87
SAC Fees	\$149,100	\$216,195

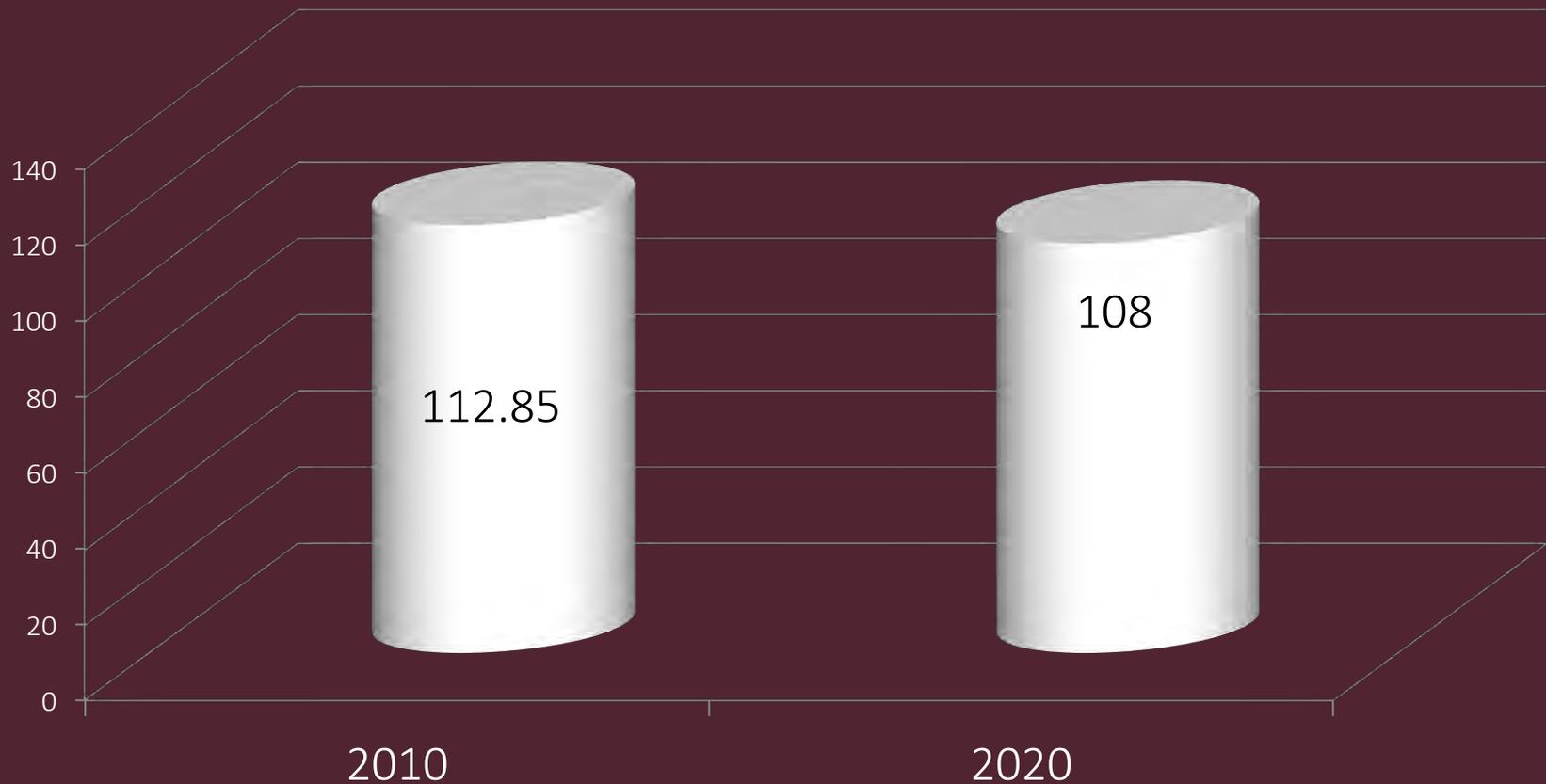
Revenue = Total Fees – SAC fees

# COMPARISONS

## Number of Employees



### Employee Head Count

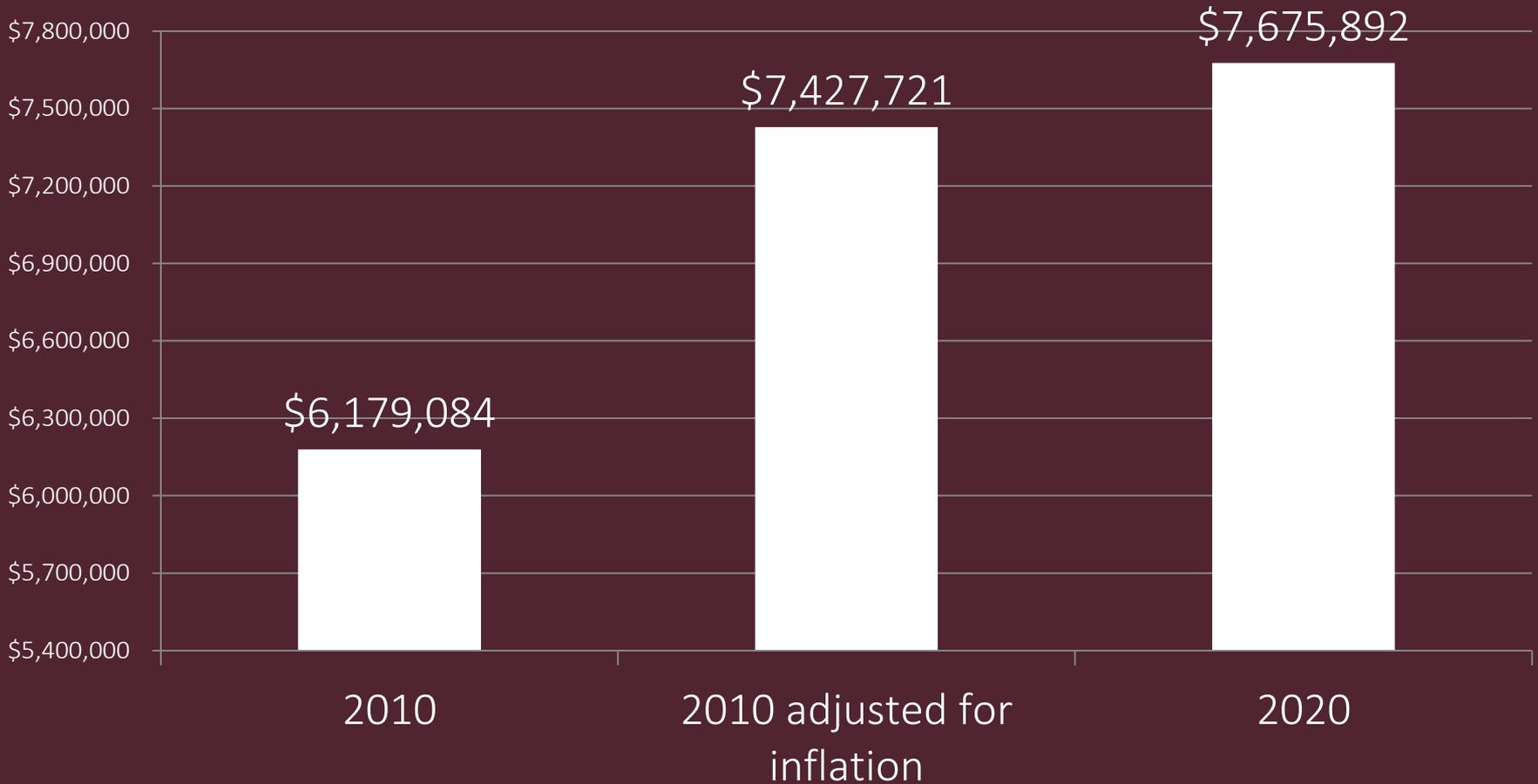


# COMPARISONS



## General Fund – Salary & Benefits

General Fund/Salary & Benefits

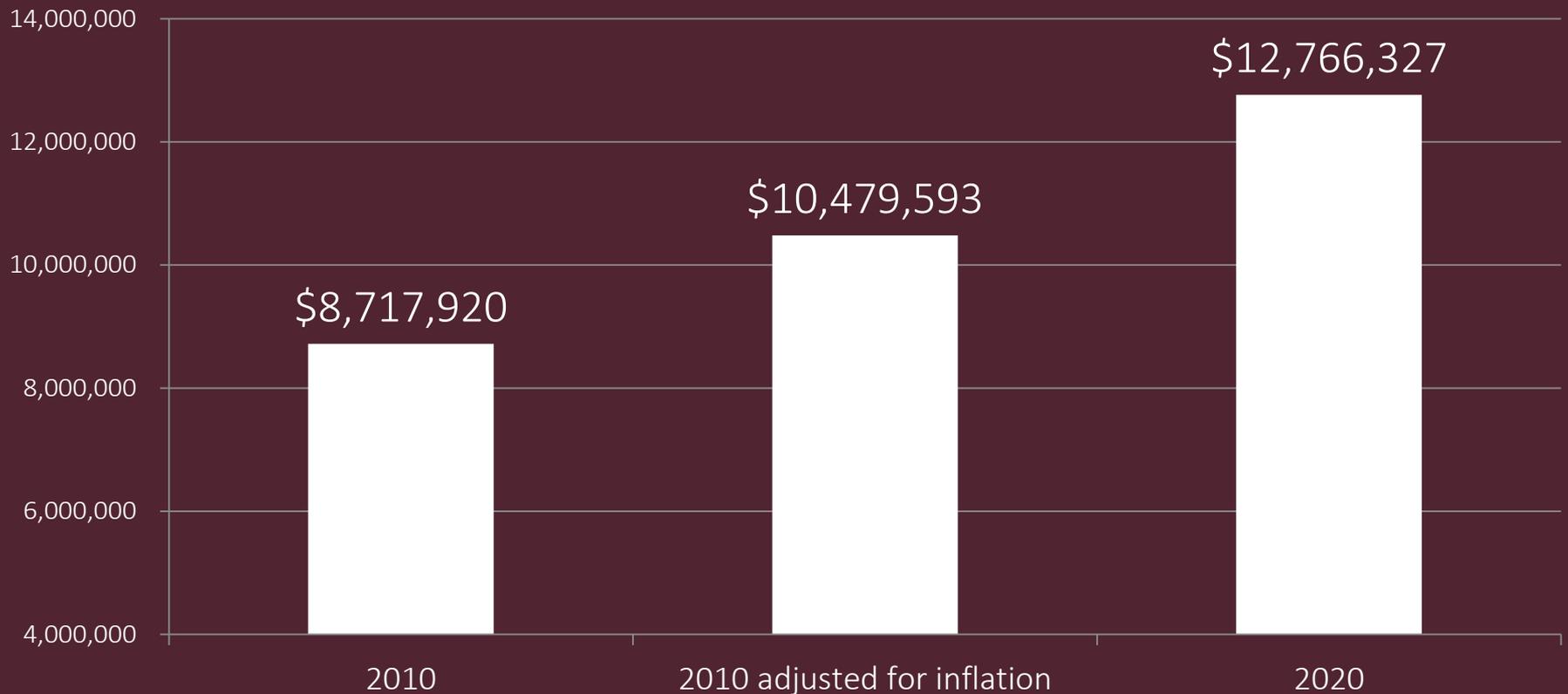


# COMPARISONS

## General Fund Expenditures *(excluding transfers out)*



General Fund Expenditures  
(excludes transfers out)

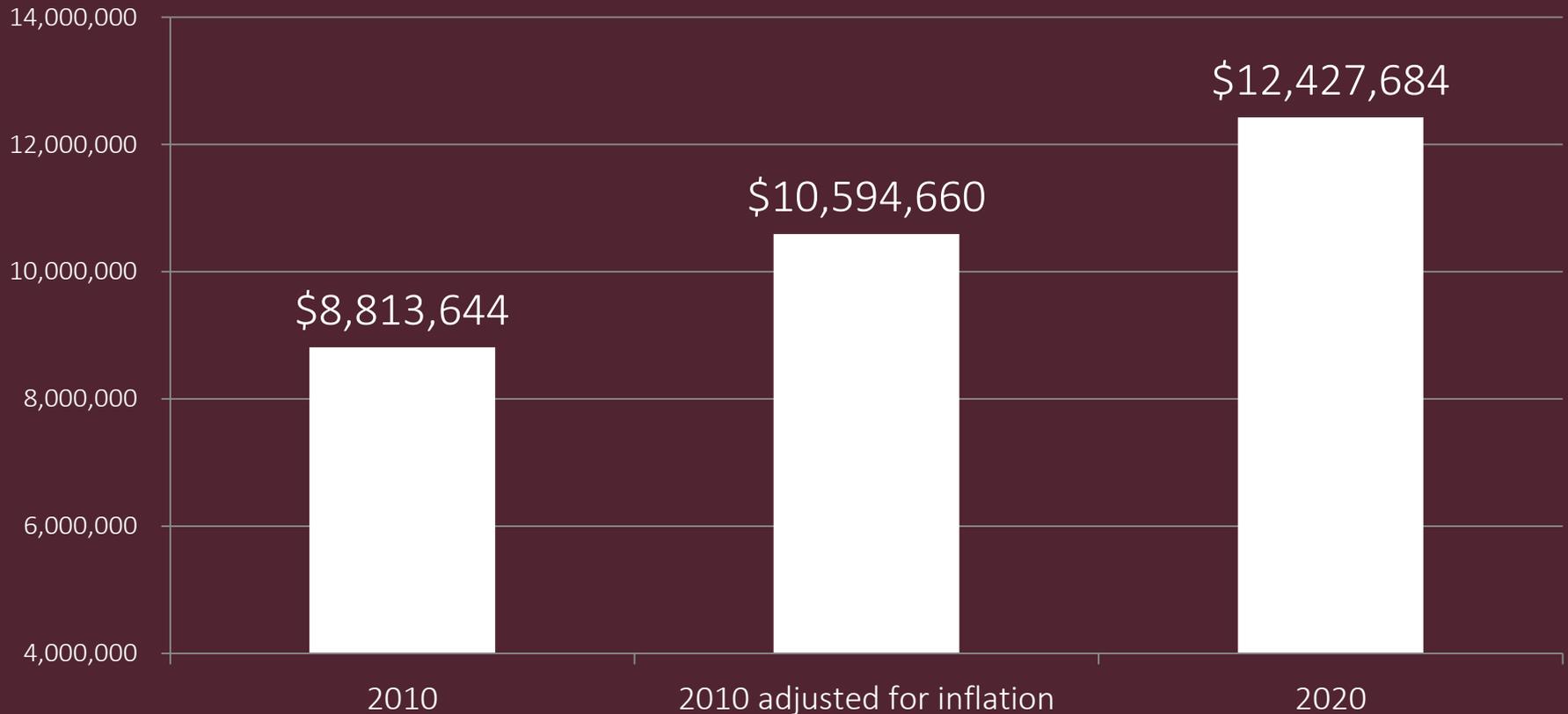


# COMPARISONS



## General Fund Revenue *(excluding transfers in)*

General Fund Revenues  
(excludes transfers in)

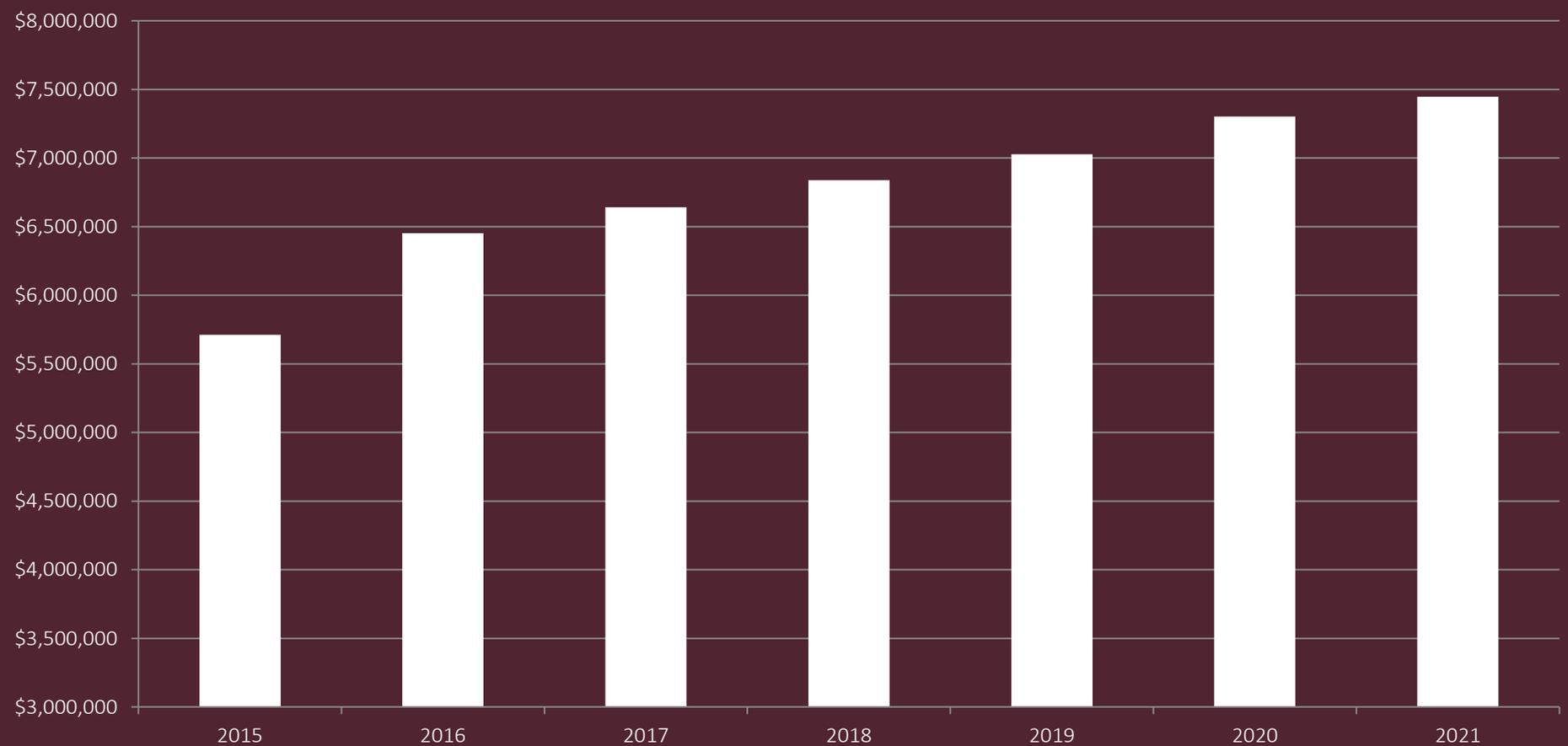


# COMPARISONS

## Historic Levy



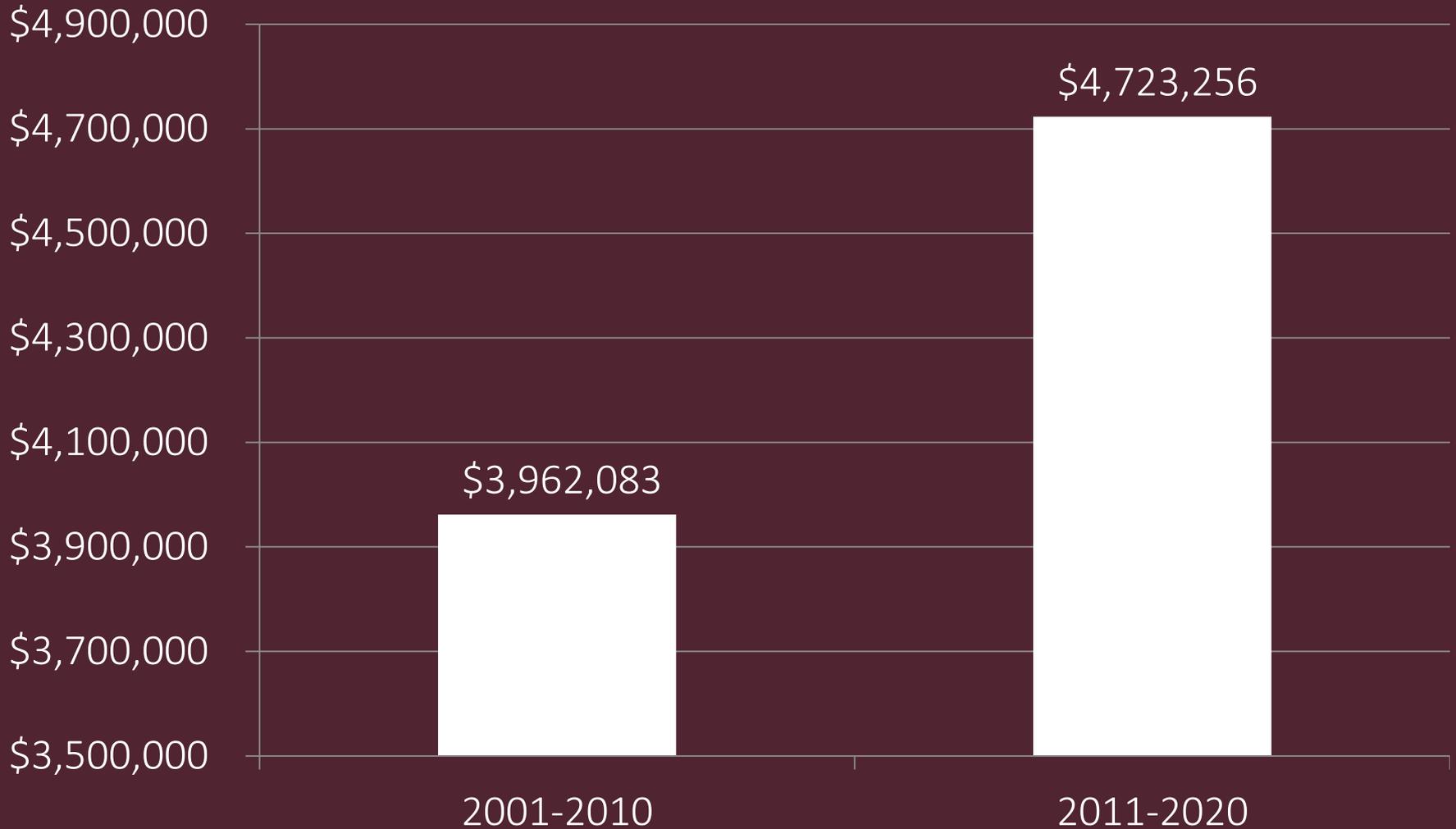
HISTORIC LEVY



# COMPARISONS



## License & Permit Revenue — Adjusted for Inflation





# BOARDS & COMMISSIONS ACCOMPLISHMENTS & GOALS

# Charter Commission

## 2021-2022 Goals



1. Appoint new members.
2. Review Charter and clarify recommendation on language related to filling vacancies and setting City Council salaries.

# Economic Development Commission



## 2020 Accomplishments

1. Completed Business Survey using Survey Monkey.
2. Filled membership and held as many regular meetings as possible under pandemic conditions.
3. Provided regular representation at new business ribbon cutting events.
4. Supported all city efforts to assist businesses during COVID-19 pandemic through grants, outdoor seating efforts and other administrative flexibilities.
5. Continued efforts to participate and represent the EDC by attending economic development related meetings and events to improve communication, educate, and stay involved (Anoka County Regional Economic Development-ACRED, ABLA, Discover Anoka, Chamber of Commerce, etc.)

# Economic Development Commission



## 2021-2022 Goals

1. Send out an electronic business survey with a goal of 15% response by Nov. 1, 2021.
2. Hold 12 regular EDC meetings and fill all vacant positions.
3. Follow up on outstanding items from the fall 2020 Business Survey.
4. Continue to promote City-owned development sites through the Development Opportunity Booklet, City website, Anoka County Economic Development, and Commercial brokers.
5. Continue to encourage the attractions of a Boat Operator in the river in 2021.

# Heritage Preservation Commission

## 2020 Accomplishments



1. Created and awarded 8 sandwich board signs.
2. Presented 5 Heritage Preservation awards at the HPC's annual televised meeting.
3. Repaired the damaged interpretive historic sign at Anoka-Hennepin Sandburg Education Center.
4. Reviewed impacts of historic resources along Ferry Street in Anoka concerning Trunk Hwy. 169 and Trunk Hwy. 47 planned improvements.
5. Continued to meet and conduct business during COVID-19 pandemic utilizing video conferencing technology.

# Heritage Preservation Commission



## 2021-2022 Goals

1. Promote the rehabilitation of the Rum River Stone House.
2. Support the development of infill standards for Anoka's residential neighborhoods.
3. Plan for and conduct an annual Heritage Preservation awards ceremony.
4. Take inventory and replace damaged/dated sandwich board signs.
5. Expand the Anoka City Register.

# Housing & Redevelopment Authority



## 2020 Accomplishments

1. Provided \$100,000 in loan funds to convert a rental property to a single family, owner-occupied home via the HRA Rental Conversion Loan Program at 1627 South Ferry Street.
2. Combined and sold two lots for new construction of a single family, owner-occupied home.
3. Enlisted CBRE as the HRA's broker to market the 7<sup>th</sup> Ave and Main Street site after completed the cleanup.
4. Provided Home Improvement Loans to ten (10) single family households in the community via HRA funds to another six (6) households using Minnesota Housing Finance Agency Funds and Center for Energy & Environment Funds. Total housing rehab loans of \$297,140 to sixteen homeowners.
5. Assisted Anoka City Council with COVID-19 Small Business Loans and handled property management duties for properties in Highland Park.

# Housing & Redevelopment Authority



## 2021-2022 Goals

1. Update Commercial Rehabilitation Loan guidelines.
2. Sell property at 7<sup>th</sup> Ave and Main Street for redevelopment.
3. Improve HRA webpage.
4. Promote the Rental Housing Conversion Loan Program.
5. Encourage renovation and expansion of older, smaller homes in the city to adapt them to contemporary lifestyles.
6. Joint meeting with various Boards & Commissions to discuss redevelopment plans and opportunities where needed.
7. Increase number of home improvement loans given to Anoka residents.
8. Continue to acquire properties citywide through the Scattered Site Replacement Program as they become available for redevelopment. If a property is acquired by the HRA, list all properties on MLS prior to demolition.
9. Promote the maintenance and renovation of commercial buildings, including 2nd story dwellings in the downtown for the expansion of the tax base and quality jobs.

# Human Rights Commission

## 2021-2022 Goals



1. Increase membership.
2. Update Human Rights Commission brochure and response plan.
3. Create a resource list for the public.
4. Develop community partnerships, i.e. religious organizations, schools, non-profits, government agencies, local businesses and support groups.

# Parking Advisory Board

## 2020 Accomplishments



1. Monitored permit stalls and time limit stalls in the downtown area to include the review of handicapped spaces.
2. Reviewed parking changes in and around the South Central Business District regarding the Sandburg building, Walker and construction area.
3. Monitored business changes and kept parking scheme updated to match business climate.
4. Assisted city staff in getting empty permit parking stalled filled and leased. Examined full permitting process and updated as necessary.
5. Considered and studied requests from citizens and businesses for parking changes and traffic control changes.

# Parking Advisory Board

## 2021-2022 Goals



1. Monitor and adjust permit stalls and time limit stalls downtown – to include the review of handicapped parking spaces.
2. Review parking changes in and around the South Central Business District regarding the Sandburg building, Walker Plaza area.
3. Monitor business changes and keep parking scheme updated to match business climate and evaluate parking fine fees.
4. Assist city staff in getting empty permit parking stalls filled and leased. Examine full permitting process and update as necessary.
5. Consider and study requests from citizens and businesses for parking changes and traffic control changes.

# Parks & Recreation Advisory Board

## 2021-2022 Goals



1. Complete budgeted/planned projects:
  - *Rudy Johnson Park Reconstruction Phase 2*
  - *Obtain easement for 4<sup>th</sup> Ave alignment of Rum River Trail/Rail Crossing*
  - *Mississippi & Rum Riverbank Stabilization projects*
  - *Amphitheater National Registry re-evaluation*
  - *George Enloe parking lot resurface*
  - *Station Cove/Park*
  - *Trail Maintenance*
2. Identify and pursue funding options for future park development projects and facility improvements. Identify long-term funding stream for park capital fund to support park system needs in the future.
3. Advocate increase for full-time maintenance staff members to align with park, boulevard and landscape maintenance increases and maintenance expectations. Align park budget with maintenance needs and expectations of care.
4. Educate and encourage public use of information/communication tools through city website, recreation software, and social media platforms for receiving city information and submitting citizen reports/comments/complaints.

# Planning Commission

## 2020 Accomplishments



1. Continued to meet, conduct business and hold public hearings during COVID-19 pandemic, utilizing video conferencing technology.
2. Review of new development projects:
  - *David Weekley Homes – 4<sup>th</sup> Ave/Rum River project*
  - *Fred Moore Middle School building additions*
  - *Westgate of Anoka assisted living/memory care*
  - *Minnesota Firearms gun range*
3. Review of zoning code amendments:
  - *Approval of HVAC contractor use in B-6 Neighborhood Commercial*
  - *Denial of currency exchange use in B-6 Neighborhood Commercial*
  - *Approval of Vet Center use in East Main Street EM-2*

# Planning Commission

## 2020 Accomplishments



### 4. Review of variances:

- *1803 8<sup>th</sup> Ave – residential additions/remodel*
- *Federal Cartridge – signage (shotgun shell) for bulk storage silo*
- *Mauer Main – new electronic message sign along Hwy. 10*

### 5. Review of subdivisions:

- *Lot split at 2302-2304 State Ave.*
- *Benton Addition on Ferry Plat*
- *Riverside Plat*
- *Westgate of Anoka Plat*

# Planning Commission

## 2021-2022 Goals



1. Complete the final draft of the 2040 Comprehensive Plan update.
2. Complete a zoning text amendment related to residential driveways and parking standards.
3. Identify gateway corridors and develop standards that improve corridor aesthetics and impressions.
4. Work closely with the City Council on the Highland Park redevelopment plan.
5. Review the master development plans to ensure the goals/vision of each are consistent with today's vision for Anoka.

# Utility Advisory Board

## 2020 Accomplishments & 2021 Goals



### Accomplishments:

1. Kept abreast of changes at MMPA.
2. Kept abreast of changes at MMUA.
3. Kept abreast of changes at APPA.

### Goals:

1. Hire locally
2. Promote internally
3. Understand revamp rate structure
4. Ensure proper mentoring & training of current/future employees.

# Waste Reduction & Recycling Board

## 2020 Accomplishments

1. Distributed Request for Proposals; awarded new residential recycling contract.
2. Added and published a third RAW newsletter.
3. Held three successful recycling events, resulting in recycling of 80+ tons of material.
4. Began educating the public on organics recycling.
5. Organized successful Pumpkin Smash/Book Upcycle event with Parks Department.

# Waste Reduction & Recycling Board

## 2021-2022 Goals

1. Implement organics recycling drop off collection.
2. Facilitate a smooth transition with Ace Solid Waste for residential recycling service.
3. Educate ways to reduce reliance on plastic products.
4. Enhance marketing & social media presence.
5. Add second Waterfowl for Warriors can collection trailer.



# CITY DEPARTMENTS ACCOMPLISHMENTS & GOALS

# Administration Department

## 2020 Accomplishments



1. Successful completion of three elections.
2. Completed Comparable Worth Study; implemented adjustments.
3. Updated, redesigned and launched new city website.
4. Finalized City Code Codification; added Code to city website.
5. Effectively implemented COVID-19 safety measures and communicated necessary information to city staff and to the public.

# Administration Department

## 2021–2022 Goals



1. Renegotiate labor contracts for Patrols and Sergeants.
2. Develop process for taking on ACFD personnel responsibilities.
3. Review/update all city job descriptions.
4. Review intoxicating liquor license requirements.
5. Enhance communication efforts.
6. Streamline employment recruitment and hiring process to improve efficiency.
7. Update City Code related to food trucks.

# Better Values Liquor Stores

## 2020 Accomplishments



1. Record sales for the year
2. No employees were sick from COVID-19
3. Stayed under budget
4. Transferred money to city to lower the city levy.
5. Had successful wine sale without a wine tasting.

# Better Values Liquor Stores



## 2021-2022 Goals

1. Have better sales than 2020
2. Continue to ensure the safe health of employees and customers
3. Stay under budget
4. Implement a new POS (point of sale) system
5. Have a Halloween Wine Tasting

# Community Development Dept.

## 2020 Accomplishments



1. Completed revisions to draft Comprehensive Plan.
2. Sold and developed 4<sup>th</sup> Ave David Weekley site, Eastview Meadows 2<sup>nd</sup> Addition, signed Purchase Agreement for 7<sup>th</sup> and Bunker 14-acre site.
3. Amended and updated the Property Maintenance Code which included the adoption of the IPMC 2015.
4. Highland Park Redevelopment Acquisition and Relocation 95% complete.
5. Started implementation of on-line permits through website.

# Community Development Dept.



## 2021-2022 Goals

1. Obtain Met Council's acceptance of the draft Comprehensive Plan as complete, obtain necessary approvals for final adoption.
2. Continue to market, sell, and develop City-owned development sites.
3. Continue neighborhood sweeps/proactive code enforcement and increase regular rental inspections impacted by COVID-19.
4. Complete the Highland Park Neighborhood Redevelopment/Parking Plan and implementation.
5. Complete implementation of on-line permit through the city website.

# Electric Department 2020 Accomplishments



1. Garfield Substation completion.
2. Iron Jack teambuilding mentoring.
3. Maximized revenue, decreased expenditures.
4. Continued with LED conversion on city properties.
5. Continued with employee training to utility resources.

# Electric Department

## 2020-2021 Goals



1. Enterprise Substation
2. Halloween Walk
3. Maximize revenue, decrease expenditures.
4. Continue with LED conversions on city properties.
5. In-house design of Hwy. 10.



# Finance Department

## 2020 Accomplishments

1. Began work on new customer portal – customers will be able to view bill, pay bill and manage several other utility account options on one easy-to-use site. Estimate time of arrival for going live is February 2021.
2. Received clean audit opinion for fiscal year 2019.
3. Utility billing staff completed Tyler’s CSR Academy.
4. Received GFOA awards for the Budget, CAFR, and PAFR.
5. Accurate and uniform valuations.

# Finance Department

## 2021-2022 Goals



1. Work with Anoka County to continue the transition to their Tyler based valuation, tax and record system.
2. Utility bill redesign & RFP for new bill printer.
3. Resolve tax appeals internally.
4. Review fixed rates in order to offer fee-free payment on the portal for utility bills.
5. Maintain our accurate and uniform valuations.

# Green Haven Golf Course & Event Center

## 2020 Accomplishments

1. Exceeded \$1,000,000 in green fee and cart fee revenue; a 38% increase over 2019.
2. Exceeded \$1,288,000 in total golf revenue; a record amount by over \$300,000.
3. Through the creative use of COVID funds, we were able to reduce the overall golf expenditures.
4. Topped 40,000 rounds of golf, a 29.9% increase over 2019.
5. Increase club sales and margins due to club fitting by over 300% and profits over 700%.

# Green Haven Golf Course & Event Center

## 2021-2022 Goals

1. Retain at least 40% of the revenue increase from 2019 to 2020 for 2021.
2. Do at least 36,000 rounds of golf for 2021.
3. Exceed \$37,000 in simulator revenue if COVID restrictions don't interfere.
4. Complete move in of new maintenance facility without interruption of golf course services.
5. Increase total golf \$'s per round from \$31.65 in 2020 to over \$32.00 in 2021.



# Police Department

## 2020 Accomplishments

1. Developed a Law Enforcement Training Center concept at the Public Safety Center.
2. Established a short-term contract with North Metro Animal Care and Control (NMACC) for temporary animal containment.
3. Presented the need and benefits for increased patrol staffing levels to a +3 over 3 year period to increase the level of police services.
4. Participated in the 2020 Toward Zero Death Grant with the State of MN with deliberate traffic enforcement strategies.
5. Improved directed traffic enforcement from previous years to reduce accidents and citizen complaints.

# Police Department

## 2021-2022 Goals



1. Seek out grant opportunities for training equipment to equip the Law Enforcement Training Center.
2. Revitalize the Police Department's community outreach programs to educate and develop relationships with the public and establish trust.
3. Open application process and hire additional officer by April 1, 2021, and begin process for improving the level of police services.
4. Reapply for 2021 Toward Zero Death Grant and Auto-Theft Task Force grant through the State of MN.
5. Enhance Department's policies and procedures through the use of Lexipol.

# Public Services Department

## 2021-2022 Goals



1. Complete design/approvals for Wells 6/8/9 expansion.
2. Hwy. 10 – construction of Greenhaven Parkway phase II; complete property acquisition; bid project fall of 2021.
3. Complete Mississippi Riverbank Stabilization project & design, fund, and construct Rum River Riverbank Stabilization.
4. Continue to plan, innovate and offer outdoor family opportunities, activities, and events during COVID-19 pandemic (Aquatic Center, concerts, events, Farmers Market, etc.).
5. Succession planning for future retirements within all levels of department staff members, and implementation of peer teaching within the department.



COMMUNITY  
&  
ADAPTING TO  
COVID-19

# Anoka Winterfest

Pre-COVID-19





# Concerts and Movies in the Park





# Anoka Aquatic Center

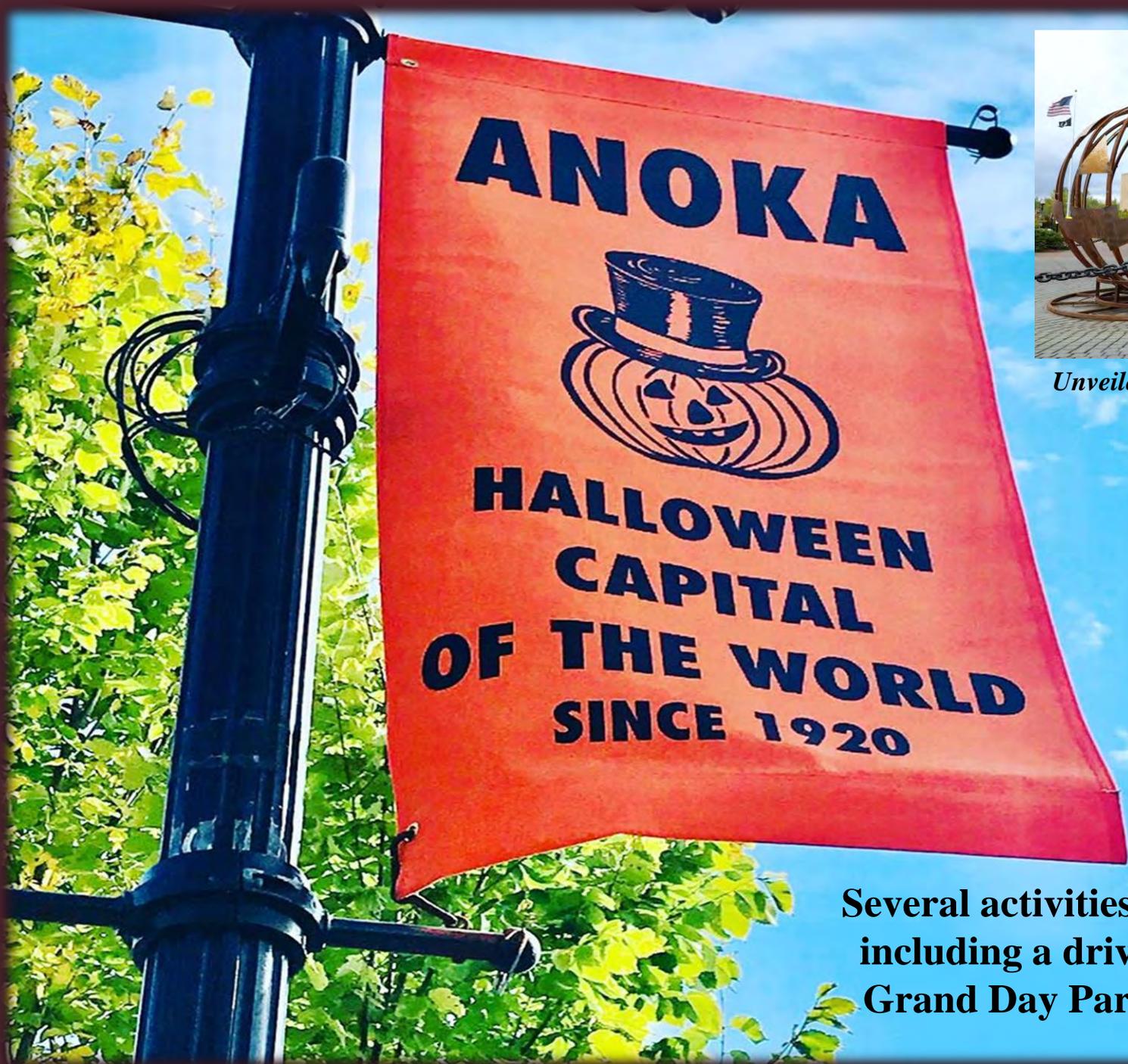




# Green Haven Golf Course



100th Year Anniversary



*Unveiled Iron Jack*

Several activities held,  
including a drive-by  
Grand Day Parade!



# Haven for Heroes



# Waterfowl for Warriors





# Kings Island Duck Blinds



# Snowmobile Corral



Benefiting ACBC Food Shelf and Toys for Joy

Santa, Sirens & Friends



# MIRACLE ON JACKSON ST.

*Ok everyone! Good news from the City of Anoka...we, along with our partners at 201 Tavern will be opening "Miracle on Jackson Street" TOMORROW - SATURDAY at 12PM! As we speak the city is blocking the street & setting up fire pits for some added warmth...! Can't wait to see you and you will be able to come in, see the space, order & go enjoy the beautiful Minnesota weather.*

*The city has provided a bunch of wood, but would be great to get more!! See you tomorrow! And thank you City of Anoka for being amazing! Facebook - December 18, 2020 ~ Anoka Hardware Store*



# MIRACLE ON JACKSON ST.

*We cannot thank EVERYONE enough for all your to-go orders and all the people who came out to support us on the patio out front. Thank you to the City of Anoka for delivering us wood every day and for allowing bars and restaurants on Jackson Street to be open and operate to serve our customers. Facebook post by 201 Tavern, January 10, 2021.*



# ANOKA

REAL. CLASSIC.



*Photo Credit: Jenny Utoft*

# ANOKA-WHERE YOUR LIFE HAPPENS!