



# ANOKA

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February 13, 2023  
Greg Lee, City Manager

JP Drone Solutions  
Aerial Photography

# ANOKA

REAL. CLASSIC.

## ANOKA CITY COUNCIL



L to R: Councilmember Erik Skogquist, Councilmember Brian Wesp, Mayor Phil Rice, Councilmember Jeff Weaver, Councilmember Sam Scott

# City Council 2023-2024 Goals



<p>Development, Redevelopment &amp; Housing</p>	<ul style="list-style-type: none"> <li>➤ Rental properties, Rail Station, Historic Rum River, 7<sup>th</sup>/116, Anoka County Jail.</li> <li>➤ Develop city protocols that promote local development and growth of citizenry and business development.</li> <li>➤ Craft infill standards so new construction blends with neighborhoods not redefines them.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Preserve the Agricultural Area; grain bins, silos, feed mill.</li> <li>➤ Infill standards in historic neighborhoods.</li> <li>➤ Responsible Anoka County expansion in the downtown.</li> <li>➤ Continued redevelopment in the Highland Park neighborhood and development of the Greens of Anoka.</li> <li>➤ Create an acceptable Courthouse Development Plan for the City of Anoka.</li> </ul>
<p>Finances &amp; Funding</p>	<ul style="list-style-type: none"> <li>➤ Revenue sources to ensure funds for infrastructure including a tax levy.</li> <li>➤ Develop a responsible city budget – takes into consideration the existing and continued extraordinary inflation.</li> <li>➤ Evaluate security and redundancy of susceptible city assets and create action plans to ensure stable services.</li> <li>➤ Secure legislative funding for the Rum River Dam project.</li> <li>➤ Funding for Hwy 47 grade separation, with acceptable route.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Make sure to have a responsible budget. Finding new sources of revenue through responsible development to increase the tax capacity. Only use bonding if there is a debt reduction component to not raise the levy against the taxpayers.</li> <li>➤ Implement a responsible city budget; support adequate funding for Police and Fire protection.</li> </ul>
<p>Streets, Parks, Trails &amp; Rivers</p>	<ul style="list-style-type: none"> <li>➤ Organized hauling – legislative goal regarding ballot question and immediate change.</li> <li>➤ Hwy 47 – evaluate Thurston Ave as a possible solution to Hwy 47, with funding for a signalized intersection in the Anoka Enterprise Park.</li> <li>➤ Enhance public amenities/infrastructure that encourage stronger community spirit.</li> <li>➤ Retool Anoka city ordinance that criminalizes the application of washable and temporary items on city property.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Increase sidewalk/trail connections enhancing multimodal transportation.</li> <li>➤ Create a sustainable funding model to address aging infrastructure like utilities and roadways by extending their life and pay for ones needing replacement.</li> <li>➤ Rum River Dam safety project, including navigation lock/hydropower generation, automated gates and walkway, trails, fish passage, possible river surfing.</li> <li>➤ Responsible MnDOT Hwy improvements in Anoka.</li> <li>➤ River recreation including a Riverboat.</li> </ul>
<p>Miscellaneous</p>	<ul style="list-style-type: none"> <li>➤ An ordinance regarding social media and elected officials.</li> <li>➤ Enhance communication with citizens using diverse forms of communication and increasing responsiveness to citizen concerns.</li> <li>➤ Create a recycling center in the City of Anoka.</li> <li>➤ Strong, safe and vibrant downtown.</li> </ul>	

*Goals are not listed in any particular order.*



# Mayor Phil Rice - 2023-2024 Goals

## 1. Development

- Rental properties, Rail Station, Historic Rum River, 7<sup>th</sup>/116, Anoka County Jail.

## 2. An ordinance regarding social media and elected officials.

## 3. Revenue sources to ensure funds for infrastructure including a tax levy.

## 4. Organized Hauling

- Legislative goal regarding ballot question and immediate change.

## 5. Highway 47

- Evaluate Thurston Ave as a possible solution to Hwy 47, with funding for a signalized intersection in the Anoka Enterprise Park.



# Councilmember Sam Scott - 2023-2024 Goals

## 1. Develop a responsible city budget.

- a. Takes into consideration the existing and continued extraordinary inflation environment.
  - i. Budget and plan for opportunities that extend city asset lifespan. Encourage multi-modal transport options to reduce congestion and degradation on public roadways. Reserve dedicated monies for the eventual replacement of city assets (playgrounds, buildings, roads, etc.) so when the assets needs to be replaced, the city is prepared with limited need to borrow from other city funds or to bond.
  - ii. Accounts for minimum service requirements for the citizens of Anoka. Adjusts for reasonable compensation packages to attract and retain talent in all departments (limits shortages especially for seasonal needs) for minimum service requirements.
  - iii. Make investments that prepare Anoka and its residents for the future investments including enhancements to select city infrastructure, and contributions and partnerships with community partners to promote resident personal development and community spirit (rehab property partnership with STEP, if feasible).



# Councilmember Sam Scott - 2023-2024 Goals

2. Develop city protocols that promote local development and growth of citizenry and business development.
  - a. When considering business proposals, ensure consideration for local growth (incubation of our small businesses) when possible.
  - b. Echoing Chief Peterson's comments about the Civilian Service Award and how often it is awarded, create periodic (annual, semi-annual) reviews/ceremonies from citizen or business submissions to acknowledge and encourage positive citizenship actions (both corporate and personal) in our community.
  - c. Consider adding a non-voting youth representative on our city boards and commissions to encourage youth citizenry and engagement.
  - d. Evaluate switching primary city banking accounts to a local credit union vs. a national bank.
    - i. Deposits are reinvested into local community lending.
    - ii. The city may see higher savings rates on deposits and lower fees.



# Councilmember Sam Scott - 2023-2024 Goals

3. Evaluate security and redundancy of susceptible city assets and create action plans to ensure stable services.
  - a. Work with our Police and Public Works to develop actionable recommendations to ensure our power, water, and buildings have adequate security and redundancies in place to prevent potential sabotage, breakdown of equipment, and security breakdowns where feasible.
    - i. For example, there has been a recent rash nationally of targeting power resources. Additionally, there have been boil water advisories locally.



# Councilmember Sam Scott - 2023-2024 Goals

4. Enhance public amenities/infrastructure that encourage stronger community spirit.
  - a. Continue to support and develop the Riverwalk plan.
  - b. Repurpose a portion of the Aquatic Center for cabana rental for small celebrations.
  - c. Develop plans to implement the city Social District.
  - d. Encourage other modes of local transportation via designated bike lanes and connecting sidewalks where it makes sense.



# Councilmember Sam Scott - 2023-2024 Goals

5. Retool Anoka city ordinance that criminalizes the application of washable and temporary items on city property.
  - a. Allow for washable substances on city property.
    - i. Since approval and implementation of this ordinance, there have been limited to no enforcement actions for chalk and other infractions. Why have an ordinance that is frequently and flagrantly violated with no enforcement?



# Councilmember Erik Skogquist

## 2022 Accomplishments

1. Continued major capital investment in rebuilding streets & underground utility infrastructure.
2. Reconstructed Rudy Johnson Park, built Station Park, and received grant funds for West Rum River Trail and 4<sup>th</sup> Ave & Railroad tracks crossing.
3. Completed replacement of Law Enforcement Training Center.
4. Affirmed City of Anoka Human Rights Commission with regular meetings.
5. Increased preservations focus by initiating HRA curb appeal grant program.



# Councilmember Erik Skogquist – 2023-2024 Goals

- 1. Craft infill standards so new construction blends with neighborhoods not redefines them.**
  - Single family areas should be protected and complementary homes and uses should be the focus.
  - Certain development types and styles (townhouses, modern styles like split levels) should be limited in the core historic neighborhoods (Christian Hill, Slab Town, Swede Town, Whiskey Flats).
  - Have Heritage Preservation Commission continue to identify zones to focus on first then create overlay standards based on criteria in our existing ordinances or other cities.
- 2. Increase sidewalk/trail connections enhancing multimodal transportation.**
  - Construct missing trail segment on 4<sup>th</sup> Ave and railroad tracks.
  - Build trail between Garfield and Bunker Lake Blvd on west side of 7<sup>th</sup> Ave.
  - Stripe on-street bike lanes where practicable (e.g. Garfield, 4<sup>th</sup> Ave.).
  - Increase sidewalk and trail connections on primary and secondary roads and to parks and schools.



# Councilmember Erik Skogquist – 2023-2024 Goals

3. Enhance communication with citizens using diverse forms of communication and increasing responsiveness to citizen concerns.
  - Signs on affected parcels calling out proposed land use changes (variance requests, rezoning, comprehensive plan amendments).
  - More neighborhood meetings when key decision effects them instead of just a Council meeting with limited notification (e.g. Hwy 10, Hwy 47, Rum River Shores).
  - Use of social media to announce times and locations of key decisions.
  - Televising all Boards & Commissions meetings at a minimum quarterly.
  - Positive and responsive communication when residents contact staff with concerns.
4. Create a sustainable funding model to address aging infrastructure like utilities and roadways by extending their life and pay for ones needing replacement.
  - Extend lifecycle when practicable.
  - Use existing resources more economically.
  - Adequately address revenue needed to keep up on maintenance and replacement.



# Councilmember Erik Skogquist - 2023-2024 Goals

## 5. Create a recycling center in the City of Anoka.

- Repurpose some existing funds.
- Apply for grants and other opportunities for construct and operate.
- Allow residents to bring in large quantities of material and a greater variety (look at Andover and Coon Rapids as models).



# Councilmember Jeff Weaver

## 2022 Accomplishments

1. Nothing is accomplished individually. All accomplishments are done by the entire Council by their votes.



# Councilmember Jeff Weaver - 2023-2024 Goals

1. Make sure to have a responsible budget. Finding new sources of revenue through responsible development to increase the tax capacity. Only use bonding if there is a debt reduction component to not raise the levy against the taxpayers.
2. Preserve the Agricultural Area; grain bins, silos, feed mill.
3. Rum River Dam safety project, including navigation lock/hydropower generation, automated gates and walkway, trails, fish passage, possible river surfing.
4. Infill standards in historic neighborhoods.
5. Responsible Anoka County expansion in the downtown.
6. Responsible MnDOT Hwy improvements in Anoka.
7. River recreation including a Riverboat.



# Councilmember Brian Wesp - 2023-2024 Goals

1. Continued redevelopment in the Highland Park neighborhood and development of the Greens of Anoka.
2. Create an acceptable Courthouse Development Plan for the City of Anoka.
3. Implement a responsible city budget
  - Support adequate funding for Police and Fire protection
4. Secure legislative funding for the Rum River Dam project.
5. Funding for a Highway 47 grade separation, with acceptable route.
6. Strong, safe and vibrant downtown Anoka.

# 2022-2023 CITY COUNCIL GOALS



<p>Development, Redevelopment &amp; Housing</p>	<ul style="list-style-type: none"> <li>➤ Increase the enforcement of rental housing statutes and codes. Through the strategy of more frequent inspections, more strict inspections, increased penalty severity, more frequent fines and court actions, and more staff to execute these actions. This increased enforcement will focus on all rental categories including high-density multifamily housing, low-density multifamily housing, and single family rentals.</li> <li>➤ Help to assemble and sell parcels within the TOD that are residential owner occupied rather than rental</li> <li>➤ Implement infill standards so new construction blends with neighborhoods not redefines them. Build on success of standards used on 8<sup>th</sup> Ave. &amp; South St.</li> <li>➤ Anoka County building expansion.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Work with Anoka County on building plans for the courthouse that work for the County and the City of Anoka.</li> <li>➤ Strengthen Anoka’s historic preservation focus through rehab vs. demo.</li> <li>➤ Continue to advocate for owner occupied new housing.</li> <li>➤ Continue to support the development of the “Agricultural Destination Area” at 2<sup>nd</sup> &amp; Harrison.</li> <li>➤ Continued re-development in the Highland Park neighborhood &amp; Green Haven.</li> <li>➤ Continued efforts to seek single family housing and re-development back to single family housing options.</li> </ul>
<p>City Finance &amp; Area Business Climate</p>	<ul style="list-style-type: none"> <li>➤ Maintain a balanced city budget and continue to identify and eliminate excessive spending and taxing of our residents.</li> <li>➤ Support and adequately fund our Police and Fire Departments to ensure optimal public safety of our residents.</li> <li>➤ Continue to support a responsible budget.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Work towards a responsible budget.</li> <li>➤ Special Entertainment District Sales Tax – from Jackson St. up to the Agricultural area on Harrison St.</li> </ul>
<p>Streets, Parks, Trails &amp; Rivers</p>	<ul style="list-style-type: none"> <li>➤ Trunk Hwy. 47 – through Alter Metal Recycling option</li> <li>➤ Trunk Hwy. 10 – traffic congestion program, be fluid and respond.</li> <li>➤ Maintain and enhance capital expenditures and maintenance levels for parks and sidewalk/trail connections</li> </ul>	<ul style="list-style-type: none"> <li>➤ Continue to support the Riverwalk plan.</li> <li>➤ Continue to advocate for exciting new recreational opportunities.</li> <li>➤ Ash Trees – increase replacement program, develop tree removal assistance program.</li> </ul>
<p>Miscellaneous</p>	<ul style="list-style-type: none"> <li>➤ Ensure that the constitutional rights of our residents and business owners are not infringed.</li> <li>➤ Enhance communication with citizens using diverse forms of communication.</li> </ul>	<ul style="list-style-type: none"> <li>➤ To have a strong, safe, and vibrant downtown.</li> <li>➤ Continuously seeking out opportunities for Anoka to grow as a community.</li> </ul>



# BOARDS & COMMISSIONS

# Charter Commission

## 2022 Accomplishments



### 1. Held Special Meeting in April to review:

- Section 2.02 of the City Charter relating to whether or not Seasonal workers should be allowed to serve on a City Board/Commission. A majority vote of the Charter members voted to recommend to the City Council that the Charter be amended to allow seasonal workers to serve on a City Board or Commission. City Council considered the change at their June meeting. To amend the City Charter would require a unanimous vote of the City Council. That did not occur.
- Section 2.05 Vacancies in Elected Offices. The Charter Commission had previously provided a recommendation to the City Council, which the City Council sent back to the Charter for further review and a new recommendation. To amend the City Charter would require a unanimous vote of the City Council. That did not occur.

### 2. At the June City Council meeting, the Council discussed amending the Charter to prohibit Councilmembers from serving on the Charter Commission. This was passed by a unanimous vote.



# Charter Commission - 2023-2024 Goals

1. Hold annual meeting in October.
2. Review City Charter Section 2.02 regarding whether or not seasonal workers should be able to serve on a City Board or Commission.



# Economic Development Commission

## 2022 Accomplishments

1. Held 11 regular meetings and have all Commission positions filled.
2. Passed three resolutions making recommendations to City Council.
3. Held Anoka Enterprise Park annual meeting.
4. Held annual televised meeting.
5. Bus Tour development and project sites.



# Economic Development Commission - 2023-2024 Goals

1. Hold 12 regular meetings and maintain full Commission.
2. Continue to try to attract river uses; electric boats, riverboat.
3. Plan and execute 2023 business survey.
4. Make Anoka attractive to biking enthusiasts.
5. Continue to promote development and redevelopment efforts.



# Heritage Preservation Commission

## 2022 Accomplishments

1. Attended Riverfest as a vendor for fundraising and providing information to the general public on commission programs and projects.
2. Continued fundraising program including donations for witch medallion pavers and metal medallions.
3. Attended School Board meeting advocating for partnership in continuing HPC's interpretive sign project for Anoka schools.
4. Participated in meetings of the Anoka Agricultural Area Committee.
5. Completed informational sign for salvaged section of WPA sidewalk at 3<sup>rd</sup> Ave & Madison St.



# Heritage Preservation Commission - 2023-2024 Goals

1. Continue sandwich board sign program, replacing faded/damaged signs.
2. Hold event for 100-year anniversary of Federal Cartridge.
3. Work toward the continuing education of residents and visitors of the city with respect to the historic and cultural heritages of the city.
4. Continue fundraising program.
5. Advocate for the preservation and rehabilitation of stone fireplaces at Akin Riverside Park and Goodrich Field.

# Housing & Redevelopment Authority



## 2022 Accomplishments

1. Purchased property at 1919 7<sup>th</sup> Avenue to enhance redevelopment site at 7<sup>th</sup> Avenue and Main Street, which completed the HRA's acquisition efforts in this Tax Increment Finance (TIF) District.
2. Successfully launched the Curb Appeal Residential Enhancement (CARE) Grant Program, resulting in 23 projects and over \$400,000 in home improvement projects, which were supplemented by approximately \$85,000 in HRA grant funds.
3. Provided Home Improvement Loans to 17 Single Family Households in the community via HRA funds and funds to another seven (7) households using Minnesota Housing Finance Agency and Center for Energy & Environment Funds. Total home improvement loans of \$244,306.25 to 24 homeowners. **This is a \$120,015.68 increase from 2021.** One (1) Matching Deferred Loan and one (1) Senior Deferred Loans in process.

# Housing & Redevelopment Authority



## 2022 Accomplishments

4. Increased marketing budget which resulted in additional home improvement projects being completed.
5. Facilitated transfer of property from previous owner/builder at Benton Street and South Ferry Street for second single-family, owner-occupied home. Construction of second home has been completed and should be occupied in the Spring of 2023.



# Housing & Redevelopment Authority - 2023-2024 Goals

1. Finalize and implement changes to HRA Commercial Loan Program.
2. Promote the maintenance and renovation of commercial buildings for the expansion of the tax base and quality jobs via the HRA Commercial Loan Program.
3. Finalize sale of property at 7<sup>th</sup> Ave and Main Street for redevelopment. Facilitate redevelopment where necessary.
4. Increase number of home improvement loans given to Anoka residents.
5. Provide up to \$100,000 to CARE Grant Program recipients in the program's 2<sup>nd</sup> funding year.
6. Bring closure to scattered site, single-family, owner-occupied infill project at 426 Taylor Street.



# Housing & Redevelopment Authority - 2023-2024 Goals

7. Improve HRA webpage, including frequent HRA related updates.
8. Reduce number of rental units by promoting the Rental Housing Conversion Loan Program.
9. Encourage renovation and expansion of older, smaller homes in the City to adapt them to contemporary lifestyles.
10. Joint meeting with various Boards and Commissions to discuss redevelopment plans and opportunities where needed.
11. Continue to acquire properties citywide through the Scattered Site Replacement Program as they become available for redevelopment. If a property is acquired by the HRA, list all properties on MLS prior to demolition.



# Human Rights Commission

## 2022 Accomplishments

### 1. Held meetings in March and June:

- Appointed three new members.
- Reviewed/Revised/Approved:
  - Mission, Roles/Responsibilities of the Human Rights Commission
  - Bylaws
  - Human Right Commission Brochure
  - City Code, Chapter 2, Article VI, Division 2; Human Rights Commission
- June meeting - the HRC met with Sponsors of the Petition that would have retracted the City Council Ordinance that de-commissioned the Human Rights Commission in 2021. The Petition was subsequently withdrawn by the sponsors.



# Human Rights Commission - 2023-2024 Goals

1. Continue to expand and research referral resources.
2. Continue the roll of the HRC being a referral commission.
3. Create a quarterly "Featured Resource" page on City website.
4. Provide a quarterly QCTV interview when new HRC items are added to City website.
5. Review parks for equipment that would be supportive of individuals on the Autism Spectrum.
6. Annually invite an Anoka Police Officer to attend an HRC meeting to provide an update on how things are going within the community.



# Park Board

## 2022 Accomplishments

### 1. Completed projects:

- Rudy Johnson Park reconstruction complete
- Mississippi River Riverbank Stabilization project complete
- Station Park, phase 1
- Trail maintenance – 600' of Rum River Trail overlay
- 12 boat slips at Akin North
- Skate Park planning/design
- John Ward bathroom replacement
- Anoka Aquatic Center boiler

2. Successful grant awards for Rum Riverbank Stabilization, West Rum River Trail phase 1, and Rum River Trail Rail Crossing (2025), second grant for Emerald Ash Borer.



# Park Board - 2023-2024 Goals

1. Complete planned and budgeted projects for 2023.
2. Complete maintenance projects at the Aquatic Center to ensure successful seasonal operation: Refurbish locker room floors & preventative maintenance of pool filtration system.
3. Continue EAB tree management beyond grant support; develop program to assist residents with tree replacement through tree and native plant sales, EAB treatment options for residents.
4. Hire 3 FT maintenance personal to support the additional park infrastructure, trails, street scape and landscaping amenities. Skilled labor staff levels has not kept up with system growth, maintenance demands and expectations. Requesting 2 FT in 2024, 1 FT in 2025.



# Park Board - 2023-2024 Goals

5. Construction of restroom facility in Riverfront Memorial Park. Develop plan to fund and construct restroom facilities at Anoka Nature Preserve, Mississippi River Community Park and George Green Park to be open year round. Determine feasibility of upgrading existing park buildings for year round use at Akin Riverside, Sunny Acres, Peninsula Point, and replace Rick Sorenson building.
6. Complete enhancement and beautification projects throughout park system that focus on improving the overall aesthetics and cohesion of the parks:
  - Replace remaining wooden park name signage.
  - Replace history story boards at Akin and Pen Point.
  - Paint park buildings in current color scheme; stain wooden structures.
  - Replant landscaping areas where die off or trampling has occurred.
  - Replace items in disrepair like grills, picnic tables, benches, garbage receptacles.
  - Implement pollinator-friendly gardens and native plantings into the park system.



# Park Board - 2023-2024 Goals

7. Develop a plan for a year round 9-hole or 18-hole disc golf course.
8. Develop a citywide sidewalk plan; continue to implement trail plan and construct missing segments as part of future road reconstruction projects.
9. Utilize bonding, increase levy and apply for grants to fund park projects when applicable. Work with Council to commit funding for future park redevelopment/enhancement projects and facility improvements. Identify long-term funding strategy for park capital fund to support park system needs in the future.

# Parking Advisory Board

## 2022 Accomplishments



1. Monitored permit stalls and time limit stalls downtown to include the review of handicapped parking spaces.
2. Reviewed parking changes in and around the south central business district regarding the Sandburg building, Walker Plaza area.
3. Monitored business changes and kept parking scheme updated to match business climate.
4. Assisted city staff in filling and leasing empty permit parking stalls. Examined full permitting process and updated as necessary.
5. Considered and studied requests from citizens and businesses for parking changes and traffic control changes.
6. Monitored the parking fine amounts annually.



# Planning Commission

## 2022 Accomplishments

1. Conducted review and held public hearing for proposed grocery store development at 7<sup>th</sup> Ave & Bunker Lake Blvd.
2. Provided recommendations on four proposed re-zonings related to the 2040 Comp Plan.
3. Conducted review and provided recommendations on four variances, four conditional use permits, and three site plan reviews.
4. Participated in meetings of the Anoka Agricultural Area Committee.
5. Continued to fulfill the Planning Commission's obligations and responsibilities in service of Anoka, its residents and City Council.



# Parking Advisory Board - 2023-2024 Goals

1. Monitor permit stalls and time limit stall downtown to include the review of handicapped parking spaces and e-charging stations.
2. Review parking changes in and around south central business district. Monitor potential parking changes in entertainment district in and around Jackson St.
3. Monitor business changes and keep parking scheme updated to match business climate.
4. Assist city staff in filling and leasing empty permit parking stalls. Examine full permitting process and update as necessary.
5. Consider and study requests from citizens and businesses for parking changes and traffic control changes.
6. Monitor parking fine amounts annually.
7. Monitor Hwy 10 construction project and the effects on parking and traffic in Anoka.



# Planning Commission - 2023-2024 Goals

1. Review 2040 Comprehensive Plan for consistency with update Met Council's community system statement for Anoka.
2. Complete update of Mississippi River Corridor Critical Area (MRCCA) ordinance as part of the 2040 Comp Plan implementation.
3. Complete Comp Plan amendments updating Future Land Use Map for consistency with the Zoning Map.
4. Partner with other Boards & Commissions on matters relevant to all parties.
5. Continued to fulfill the Planning Commission's obligations and responsibilities in service of Anoka, its residents and City Council.



# Utility Advisory Board

## 2022 Accomplishments

1. Kept up with changes at MMPA, MMUA & APPA.
2. Completed MMPA Purchased Power Agreement Amendment to extend the contract to 2060.
3. Filled UAB positions with Ed Evans as President and Daniel Pinewski as VP.
4. Review the State of AMU Utility including rate structure, purchased power, infrastructure and employee safety/retention.



# Utility Advisory Board - 2023-2024 Goals

1. Hire locally and promote internally.
2. Support City functions that will promote the Utility. including Small People, Big Trucks and a Utility float in the Light up the Night Parade.
3. Involvement with legislative issues that involve AMU including the MMUA Legislative Conference in St. Cloud.
4. Support proper safety training for employees.

# Waste Reduction & Recycling Board



## 2022 Accomplishments

1. Grew organics drop-off collection program to over 140 participants with little to no contamination issues.
2. Conducted recycling outreach to 10 multi-unit buildings through MN Green Corp member.
3. Partnered with Peterson Shoes to collect 1107 pounds of shoes for reuse for the Soles4Souls program.
4. Completed placement of aluminum can collection trailer at Better Values East store.
5. Constructed a little library named We Read & Reuse Books (WRRB) for placement behind Anoka City Hall.
6. Researched and coordinated details for 2023 citywide garage sale.
7. Enhanced brand recognition with a new WRRB logo.



# Waste Reduction & Recycling Board - 2023-2024 Goals

1. Enhance community outreach through city events; Riverfest, Spring into Summer, concerts in the Park and Night to Unite.
2. Increase reuse opportunities; citywide garage sale, used shoe drive, little library book collection, pumpkin smash, etc.
3. Reduce customer fees at spring and fall recycling events.
4. Work with Park and Recreation to add aluminum can recycling at strategic places.
5. Extend educational efforts for curbside recycling basics.



# CITY DEPARTMENTS

# Administration

## 2022 Accomplishments



1. Held successful Municipal Primary & General Election.
2. Received and processed a Petition that would repeal the City Ordinance that decommissioned the Human Rights Commission from being a City Commission. Petition was deemed sufficient. Subsequently, the City Council repealed that ordinance and reinstated the Human Rights Commission as a City Commission.
3. Received and processed Petition to Amend the City Charter related to changing the Mayor term, developing election wards, increasing the number of City Councilmembers and filling vacancies in Elected Office. The Petition was deemed insufficient. Insufficiencies were not corrected. Petition did not move forward.



# Administration

## 2022 Accomplishments

4. Presented 90 Resolutions to the City Council for adoption.
5. Presented 10 Ordinances to the City Council for adoption, and made City Charter and City Code changes that would reflect direction within the Ordinances.
6. Issued 150 City licenses.
7. Processed 9 property/vehicle damage incidents.
8. Processed 11 worker's comp claims.
9. Transferred to New York Life for Life Insurance & Long Term Disability; re-entered all employee data and insurance information into new system.

# Administration

## 2022 Accomplishments



10. Hired 55 new regular employees and 111 seasonal employees.
11. Processed terminations for 35 regular employees and 146 seasonal employees.
12. Began NeoGov software training for user-friendly online job application process. Training is still occurring.
13. Coordinated and published four editions of the City View newsletter.
14. Coordinated and published the annual Anoka Community Resource & Residents' Guide.
15. Processed 13 special event permits.
16. Held four Chairpersons Communications Board meetings.



# Administration - 2023-2024 Goals

1. Continue to process General Records Retention Schedule and transfer documents to electronic storage.
2. Research and assist with the City Council's process relating to organized garbage hauling.
3. Review and update all City licensing applications and confirm our current requirements meet current law requirements. Work to simplify process for applicants.
4. Research ideas relating to food sales for on-sale wine licenses.
5. Finish negotiations and settle labor contracts for Electric Department, Parks & Streets and Sewer & Water.
6. Develop succession planning for the many upcoming retirements occurring in 2023-2024.



# Administration - 2023-2024 Goals

7. Implementation of NeoGov online job application system is targeted for mid-late 2023. An intensive project which requires changing the our hiring process. It will require department heads and supervisors to be more involved in the technological side of reviewing applications, scoring, personnel requisitions, etc.



# Anoka-Champlin Fire Department - 2023-2024 Goals

1. Implement the County's newly purchased records management system and begin to utilize more features within our department including inspections, preplans and logistics modules.
2. Stabilize staffing and ensure consistent response levels by exploring the cost and benefits of implementing more scheduled part time staffing.
3. Obtain the delegation through the state to be able to conduct construction plan reviews in-house for life safety systems such as sprinkler and fire alarm systems.
4. Continue to review existing fire department records against our records retention guidelines, and converting them to electronic format as well as utilizing technology within our current processes to eliminate paper use as much as possible.



# Better Values Liquor Stores

## 2022 Accomplishments

1. Passed all compliance checks at both locations.
2. Transitions to new Liquor Operations Manager.
3. Successfully rebooted the Halloween tasting event in collaboration with the Anoka Lions.
4. Began utilizing the Better Values Liquors Facebook page for marketing.
5. Began utilizing scheduling app “When I Work” in place of old and outdated Excel scheduling to become more efficient.



# Better Values Liquor Stores - 2023-2024 Goals

1. Move forward with plans to build new East store along with planning of a new North store as part of the new development at 7<sup>th</sup> Ave and Bunker Lake Blvd.
2. Rebranding of liquor operations. More marketing emphasis on being CITY owned and stress that ALL profits go back to the community.
3. Become more fiscally responsible in regards to inventory levels versus sales by utilizing inventory control system.
4. Fully complete three physical inventory counts at each location.
5. Start up online ordering along with curbside pickup and delivery.



# Community Development

## 2022 Accomplishments

1. Filled two existing full time and 1 new part time position within the department.
2. Completed three-year rental license renewal.
3. Continued effort and development of city-owned development sites.
4. Continued rental license, inspection, and code enforcement program to meet City Council goals.



# Community Development - 2023-2024 Goals

1. Review and update city land leases.
2. Update Community Development website pages.
3. Continue effort and development of city-owned development sites.
4. Complete Comprehensive Plan implementation and MCRRA Ordinance update.
5. Fill Building Official position.



# Electric Department

## 2022 Accomplishments

1. Enterprise Sub phase 1 rebuild completed.
2. American Club project. Primary and secondary feeds 100% completed with primary feeds 100% looped.
3. Hwy 10 project. Primary feeder crossings 100% completed. Loops and feeder ties 20% completed.
4. Employee transitions to management roles 100% completed.
5. All modern manual meters changed to radio reads.



# Electric Department - 2023-2024 Goals

1. Enterprise Sub phase 2 bus and transformer work completion.
2. Balsam Lane apartment complex completion.
3. VOA apartment complex completion.
4. 2023 SRP project design and completion.
5. Begin AMI metering with an electrical consultant on board.
6. Crooked Lake Sub rebuild phase 1 completion.
7. Hwy 10 and Ramsey Hwy 10 completed with loop feeds.
8. Develop budget yearly layover work order process with inventory control.



# Finance Department

## 2022 Accomplishments

1. In 2022, Utility Billing reverted to normal operations for past due collection where bills are shut off for non-payment after 30 days.
2. Energy Adjustment Clause from MMPA, which varies from month to month, is now a pass through charge to customer as a per KWH cost. This has allowed the electric utility to put rate changes on hold until the current inflationary economic environment stabilizes.
3. Received GFOA Triple Crown for 2022 reporting (Budget, Annual Comprehensive Financial Report, and Popular Annual Financial Report).
4. Decreased bad debt transfers to collection by \$13K (15%) compared to 2021. Decreased assessment for services for delinquent utilities by \$76K (81%) compared to 2021.



# Finance Department - 2023-2024 Goals

1. Have an electric utility rate structure that will better reflect our inventory and infrastructure costs which reflects the rising costs of materials and purchase power costs.
2. Create a reasonable and responsible budget that covers infrastructure, service needs and inflation and keeping the levy increase reasonable.
3. Receive the Triple Crown for financial reporting from GFOA.
4. City Assessor to obtain AMA license.
5. Continue to strive for fair and equitable property values.

# Green Haven Golf Course & Event Center



## 2022 Accomplishments

1. Achieved another record revenue year.
2. Overcame the construction on Hwy 10 to have a record year.
3. Achieved enough simulator revenue in 3 years to completely pay off the initial technology expense.
4. Implemented new Point of Sale system that allowed us to better leverage our high demand tee times.
5. Increased overall dollars per round to \$36.78, up from \$29.95 in 2018.



# Green Haven Golf Course & Event Center - 2023-2024 Goals

1. Achieve a 5<sup>th</sup> record revenue year in a row.
2. Increase overall dollars per round over \$37.50, up from \$36.78 in 2022.
3. Increase golf shop sales per round to over \$3.15 per round, while maintaining 40,000 rounds.
4. Continue to increase overall winter traffic through all channels available.



# Police Department

## 2022 Accomplishments

1. Completed construction of the LETC/ACF. Final project is expected to be in March of 2023.
2. Hired and trained one additional officer to fulfill two of three-year plan to improve police services.
3. Participated in 2022 State of MN Toward Zero Death Grant with deliberate traffic enforcements strategies.
4. Continued to review an revise department polices and procedures to ensure legal mandates and best practices are followed.



# Police Department - 2023-2024 Goals

1. Oversee construction of the LETC/ACF. Work with Public Services and contractor to ensure seamless process.
2. Hire and train one additional officer to fulfill year three of 3-year plan to improve police services.
3. Reapply for 2023 Toward Zero Death Grant and Auto-Theft Taskforce Grant through the State of MN.
4. Explore opportunities to enhance recruitment of CSO's to provide security services and attract quality candidates for the Patrol Division.



# Public Services Department

## 2022 Accomplishments

1. Began construction of Wells 6/8 Expansion Project.
2. Successful multi-project coordination with MnDOT for Hwy 10 construction final stages in 2023.
3. Complete Mississippi River Riverbank Stabilization project construction.
4. Awarded \$7M in grant funds for future improvement projects: DNR, Met Council TAB, BSWR Clean Water Fund.
5. Successful Implementation of winter disc golf at Green Haven (league play / tournaments).



# Public Services Department - 2023-2024 Goals

1. Dam Modification Project: Complete feasibility report and develop shelf ready plans.
2. Successful completion of the Hwy 10 Anoka construction projects.
3. Design and construct Rum River Bank Stabilization (Woodbury House) Project.
4. Plan, design and construct SRP projects in the Franklin School neighborhood.
5. Design and construct West Rum River Trail phase 1.
6. Continue to apply for competitive grants for future projects.



# DEVELOPMENT HIGHLIGHTS

# DEVELOPMENT HIGHLIGHTS



Former Hardee's Site Redevelopment – 7<sup>th</sup> & Main St



- 4,400 square foot, 3 bay, 2 drive-thru window, multi-tenant commercial/retail building
- Groundbreaking held 1/24/23

# DEVELOPMENT HIGHLIGHTS



## The American Cooperative of Anoka

- 87-unit, 4-story senior (62+) cooperative
- Opened January 16, 2023
- Overlooks Green Haven Golf Course
- Gramercy Development Companies
- Ribbon Cutting / Grand Opening set for spring

# DEVELOPMENT HIGHLIGHTS



## Riverside by David Weekley Homes

- Phase I - 5 acres at 4<sup>th</sup> Ave
- 56 ownership detached townhome units
- Overlooking the Rum River
- Blocks from downtown Anoka
- Near the Anoka Northstar Station

## Volunteers of America Phase 3

- Senior Living Campus
- 2.5 Acre Site
- 80 units
- Senior affordable housing



# DEVELOPMENT HIGHLIGHTS



## Pinewski Addition/Detached Town Home Development

- 8 acre site
- 28 one level detached town home units
- Association maintained
- Builder – Novak-Fleck
- \$350,000-\$400,000

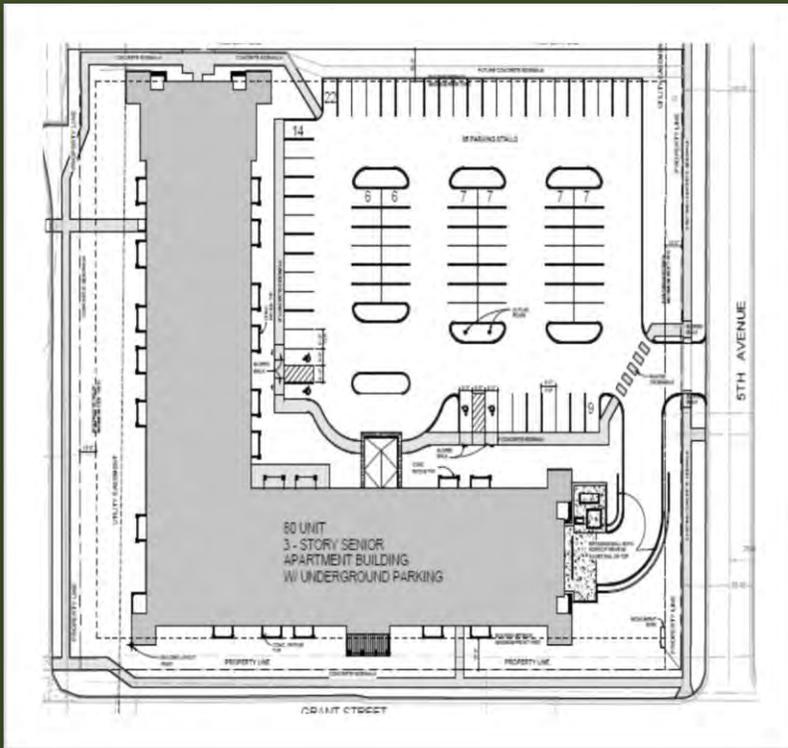


# DEVELOPMENT HIGHLIGHTS



## Volunteers of America Phase 3

- Senior Living Campus
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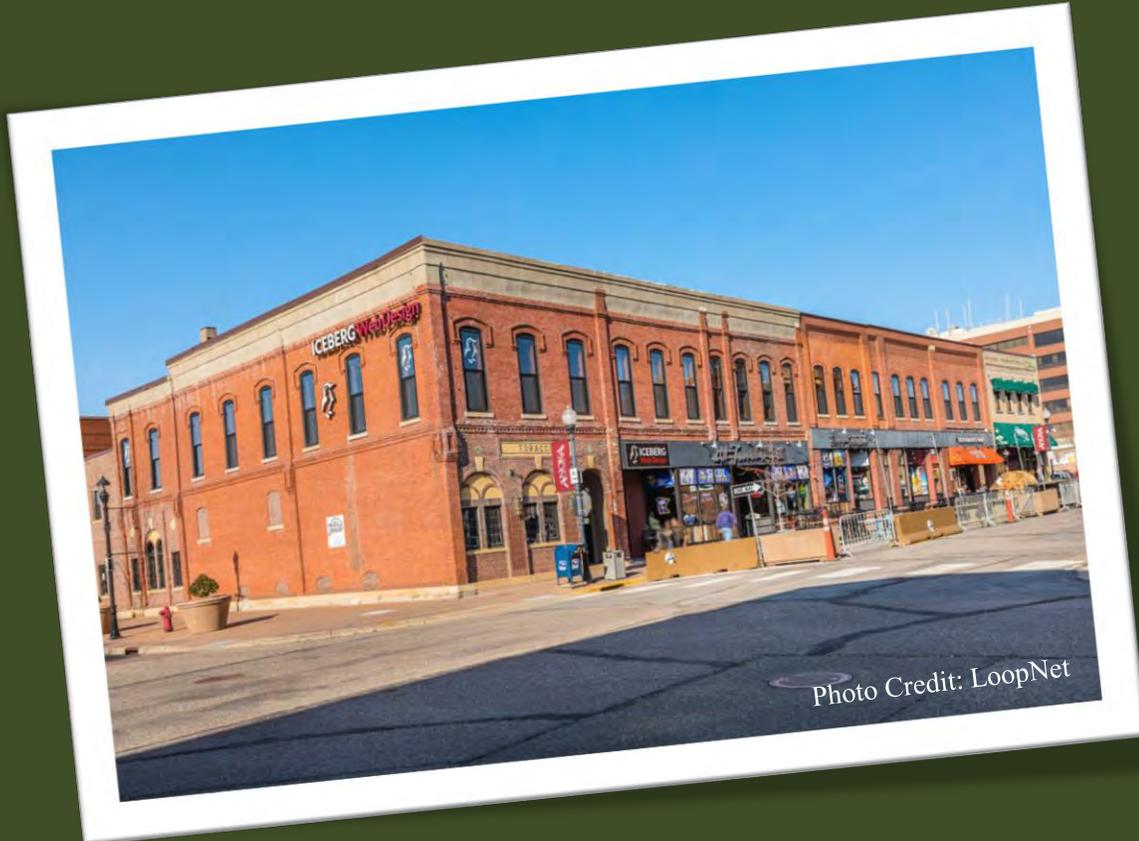


# DEVELOPMENT HIGHLIGHTS



## Anoka Social District

- History in the making – will be first city in MN to implement this type of entertainment district
- Planned for Jackson Street
- Required change in State of MN liquor law



# HOUSING & REDEVELOPMENT



## Curb Appeal Residential Enhancement (C.A.R.E.) Grant Program

- HRA's goal to assist property owners in making exterior improvements, increasing curb appeal.
- Grants between \$1,000-\$5,000
- 163 applications in first year
- Assisted 23 homeowners in 2022, totaling \$400,000 in home improvements, while utilizing approx. \$85,000 in HRA funds.





# PUBLIC IMPROVEMENTS

# 2022 PUBLIC IMPROVEMENTS

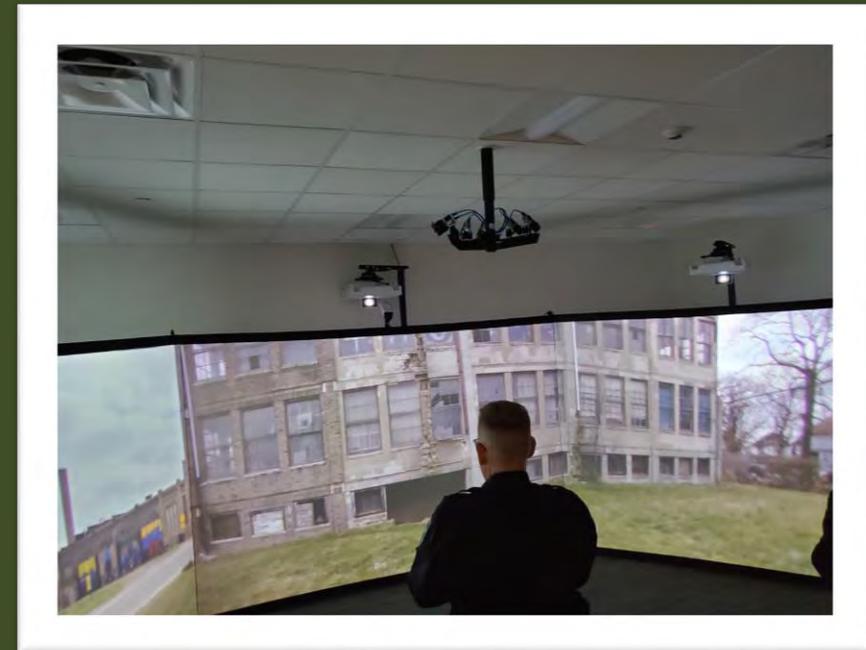


## Law Enforcement Training Center/Animal Containment



- Construction of new 8,427 SF building on two levels
- Main level designed for animal control facility

- Lower level designed for law enforcement training space
- Total Project Cost: \$3.5M





# 2022 Public Improvements

## Rum River Bank Stabilization Project (Woodbury House)

- Stabilization of 300 linear feet of severely eroding riverbank
- Pollutant reductions of 128 tons of sediment & 128 pounds of phosphorus annually
- City awarded \$1.1M from Clean Water Fund
- Total Project Cost \$1.3M



# 2022 Public Improvements

## Boat Slip Rentals Expansion along the Rum River

- Began with 6 rental slips in 2012
- Adding up to 12 at Akin Park North
- Total of 44 available



# 2022 Public Improvements

## Street Renewal Project

- Second phase in the Swede Town neighborhood
- Gray Street reconstruction
- 0.55 miles of street reconstruction
- Complete infrastructure replacement
- Total Project Cost \$2.1M



# 2022 Public Improvements

## Street Surface Improvement Project (SSIP)

- Located at Brom & Dunham Oaks Addition
- Randle Drive cul-de-sac
- Rudy Johnson & George Enloe parking lot improvements
- 2.3 miles of street resurfacing
- Total Project Cost \$2.4M



# 2022-2023 Public Improvements

## US Hwy 10/169 Improvement Project

- Massive project began in March of 2022 lead by the City of Anoka
- Major Construction completed in Winter of 2023
- \$50M Construction Contract Awarded by the City of Anoka
- Total Project Cost: \$80M



# 2022-2023 Public Improvements

## MnDOT Highway 10 Rum River Project

- Coordinated with MnDOT and involved throughout the process
- Reconstruction of Ferry Street interchange & Rum River Bridge in 2023
- Total Project Cost \$46M



# 2022/2023 Public Improvements

## Hwy 10 Anoka

- Combined City & MnDOT project
- Total Construction Cost: \$100M
- Final year of Construction Begins March 2023
- The new Hwy 10 will Improve Traffic Flow, Decrease Traffic Delays, & Increase Safety



# Highway 10/169 Improvement Project

Anoka, Minnesota



Green Haven Golf Course and Event Center

Mississippi River



3 Minute Video



# 2023 Public Improvements

## Street Renewal Project (SRP)

- First phase in the Franklin Area neighborhood
- 0.70 miles of street reconstruction
- Complete infrastructure replacement
- Total Project Cost \$3.1M



# 2023-2024 Public Improvements

## 2023 & 2024 Street Renewal Projects

- Located in the Franklin Area Neighborhood
- 1.56 miles of street reconstruction
- Complete infrastructure replacement
- Total Project Cost: \$5.7M





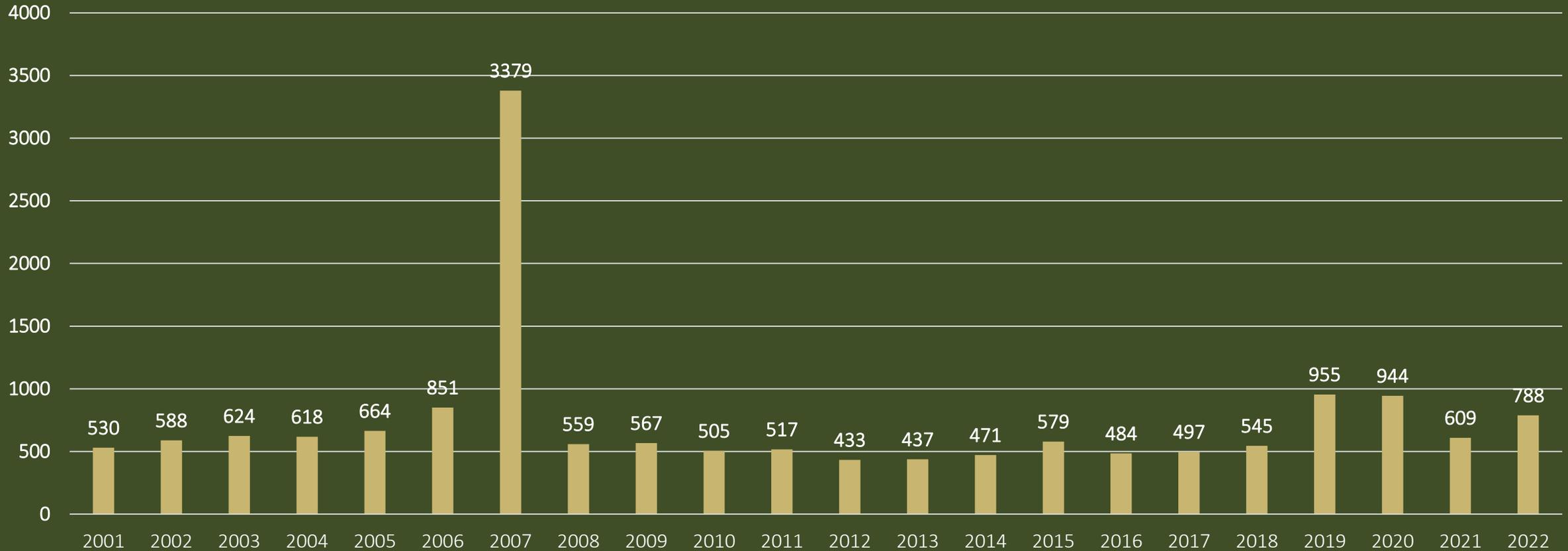
# 2022 COMPARISONS



# COMPARISONS

## Building Permits *(Includes zoning, but not mechanical, electrical, driveways, plumbing or demos)*

COUNT



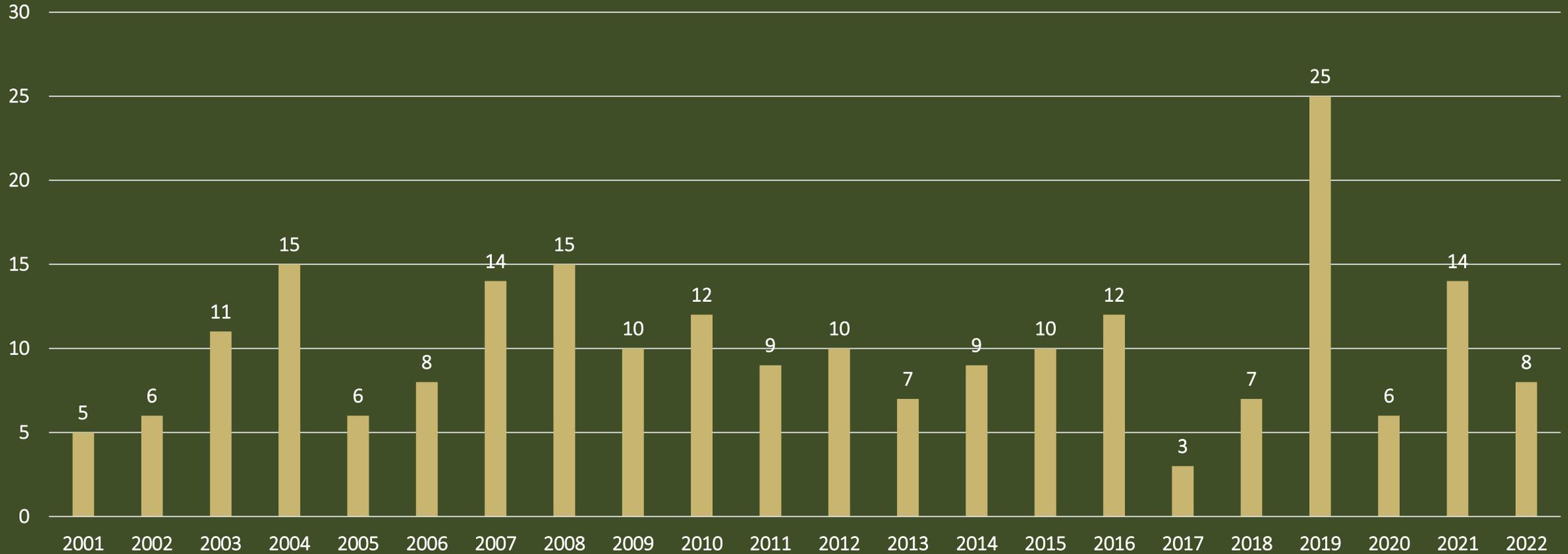
YEAR

# COMPARISONS



## Demolition Permits Pulled

COUNT

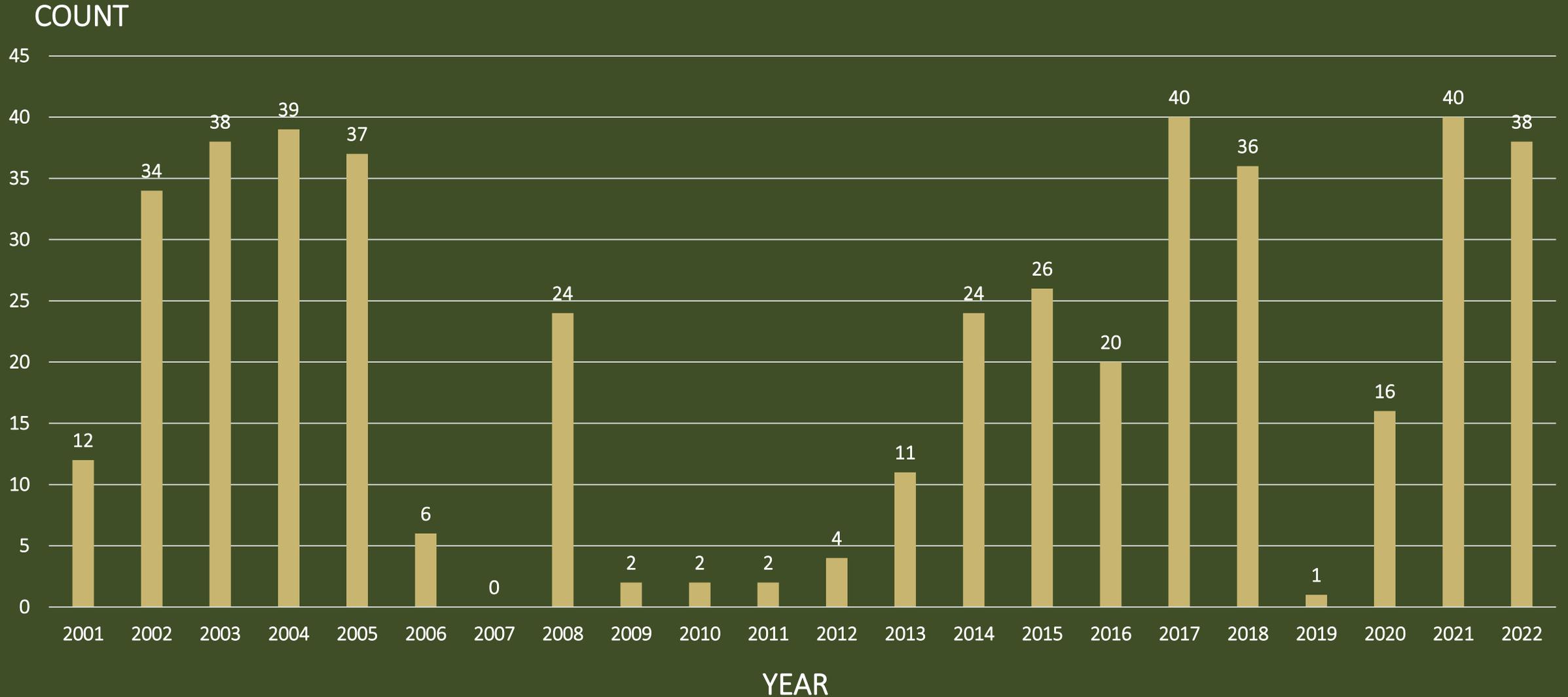


YEAR



# COMPARISONS

## New Residential Units Constructed





# PERMITS

## Related Revenue

DESCRIPTION	2021	2022
All Permits (includes building, electrical, mechanical, plumbing, driveways)	1,854	2,038
Valuation	\$46,491,382	\$55,932,831
Revenue	\$853,955	\$951,653
Park Dedication fees	\$231,413	\$274,644
SAC Units	107	112
SAC Fees	\$265,895	\$278,320

*Revenue = Total Fees – SAC fees*



# COMPARISONS

## General Fund Expenditures *(excluding transfers out)*

General Fund Expenditures  
(excludes transfers out)





# COMPARISONS

## General Fund Revenue *(excluding transfers in)*

General Fund Revenues  
(excludes transfers in)



# COMPARISONS



## Historic Levy





# COMMUNITY EVENTS & ACTIVITIES

# GREEN HAVEN GOLF COURSE & EVENT CENTER

The Cedars at Green Haven  
Disc Golf

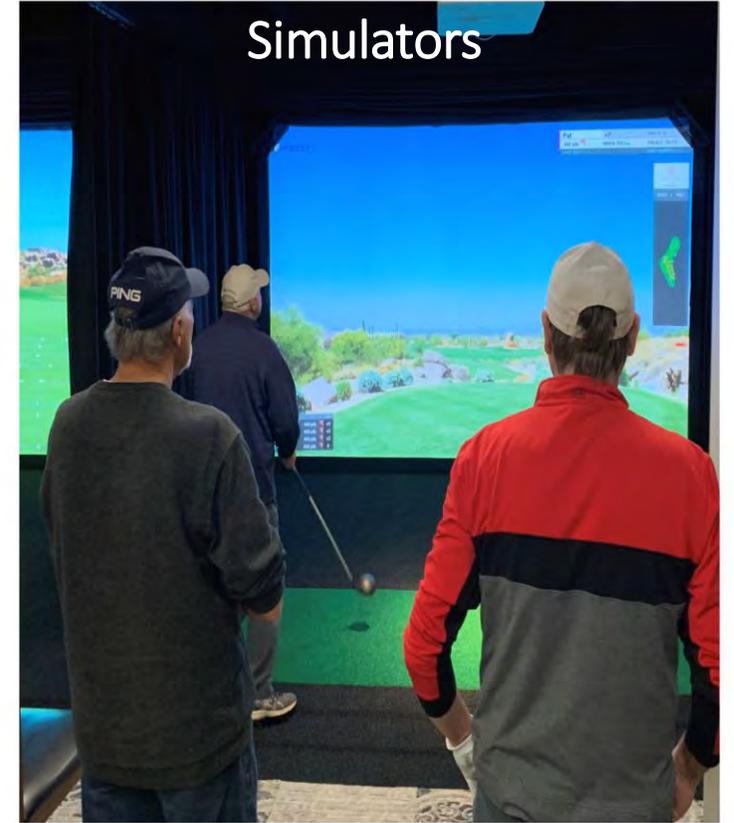
New!



Cross Country Skiing

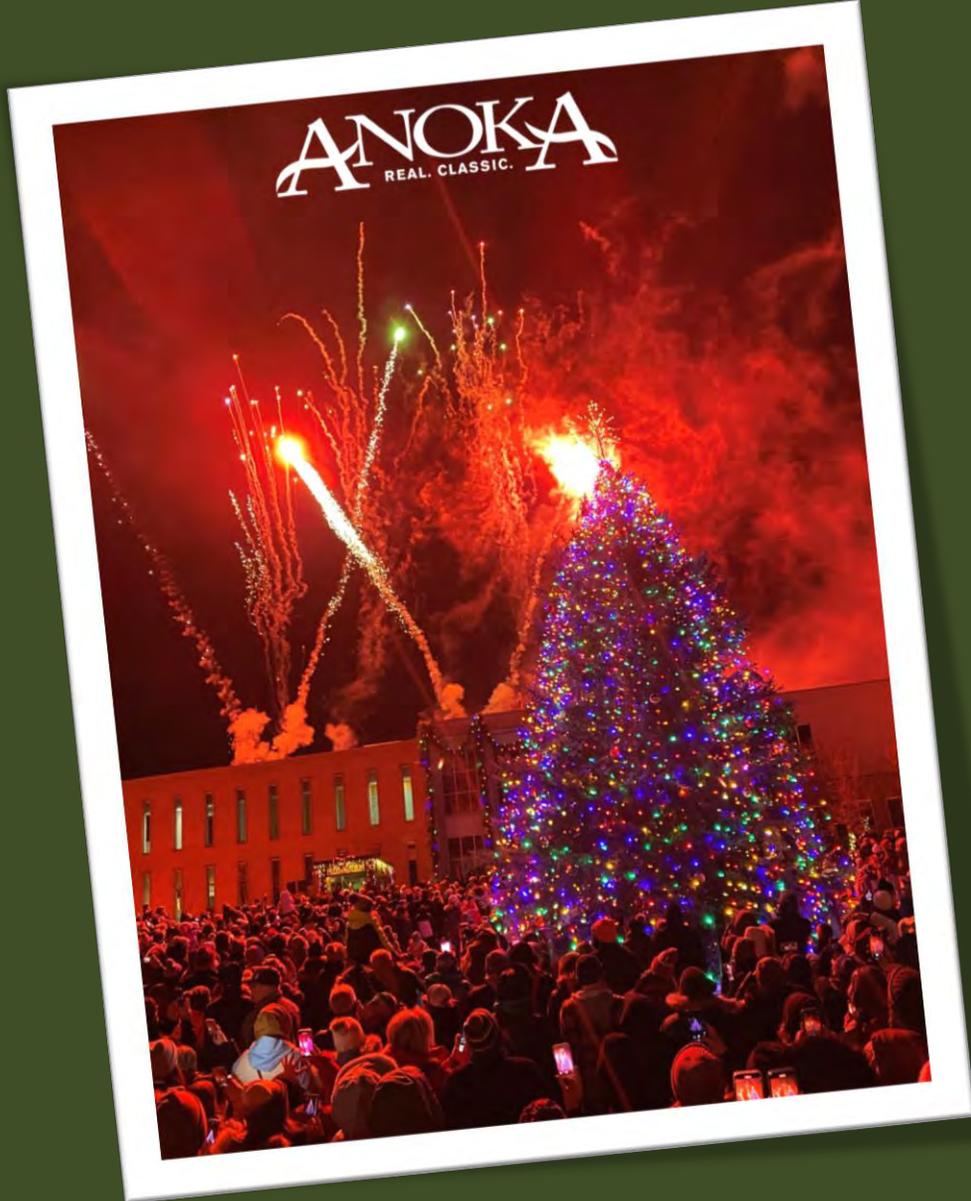


Simulators



Tavern at Green Haven

# ANNUAL & NEW EVENTS

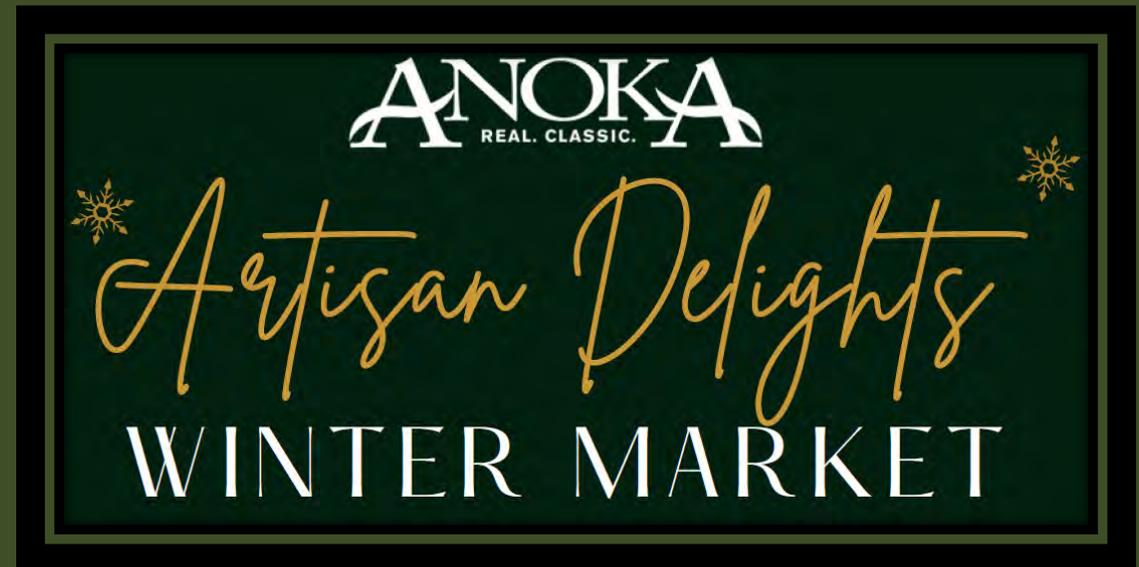


## Annual Tree Lighting

- Thousands of attendees; Santa, trolley rides, food vendors, music, carolers, fireworks & more!

## New Artisan Delights Winter Market

- 20 vendor booths
- Highlighting local artists



# SNAPSHOT OF ANNUAL EVENTS



Anoka Classic Car Show  
Anoka Riverfest & Craft Fair  
Anoka Food Truck Festival  
Anoka Halloween Parades

# SNAPSHOT OF ANNUAL EVENTS

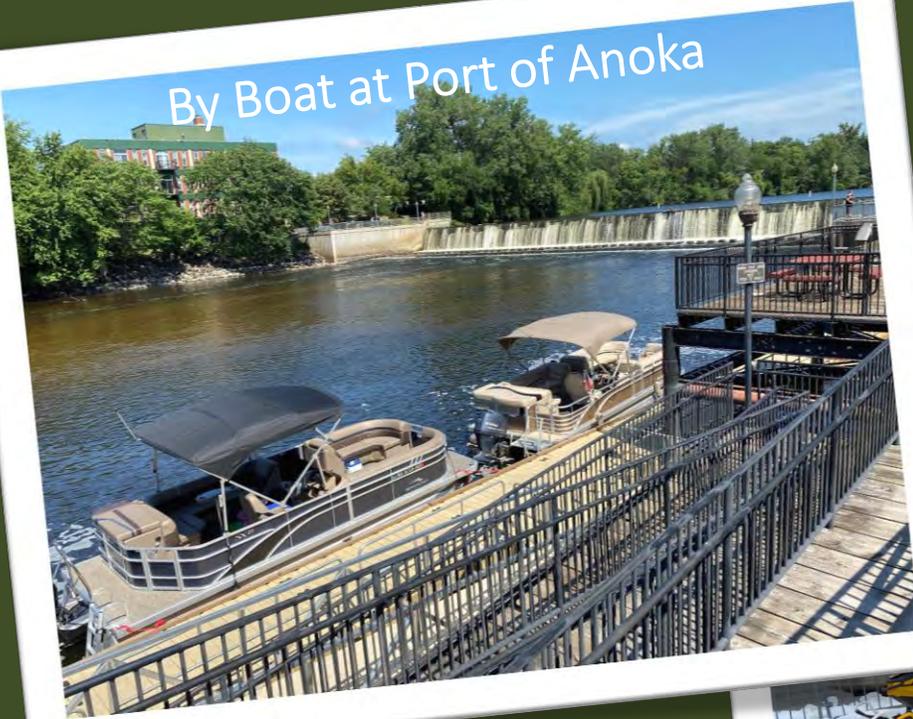


Waterfowl for Warriors Hunts  
Small People BIG TRUCKS  
Anoka Farmers Market  
Cookout with the Cops  
Night to Unite  
Rockin' on the Rum Concerts  
Anoka Winterfest

# GETTING TO ANOKA



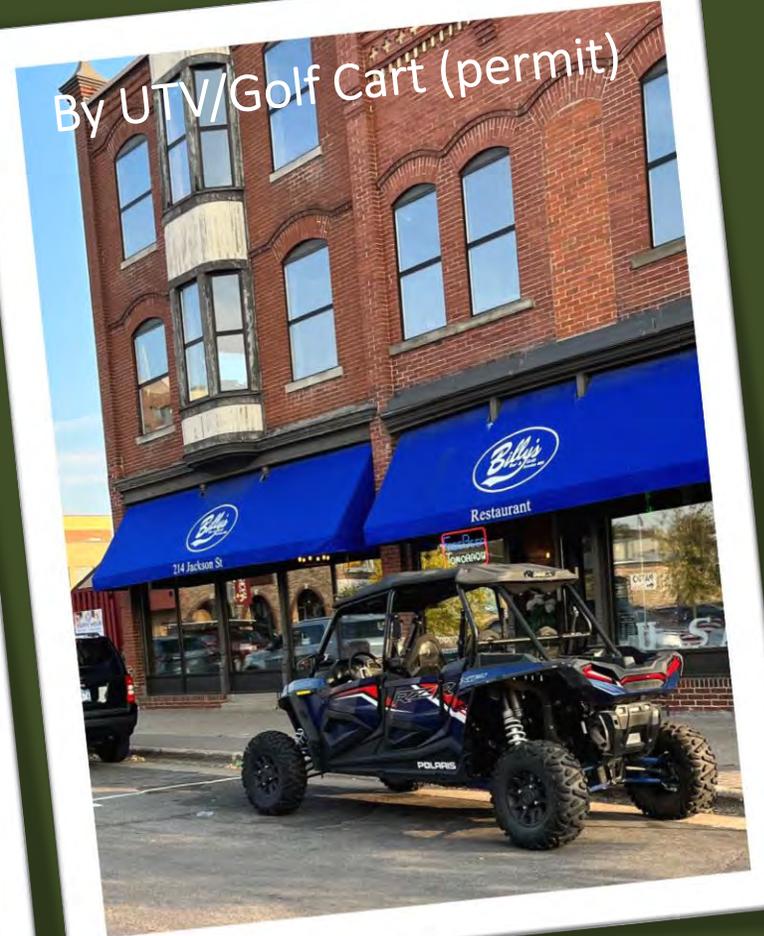
By Boat at Port of Anoka



By Snowmobile at Corral



By UTV/Golf Cart (permit)

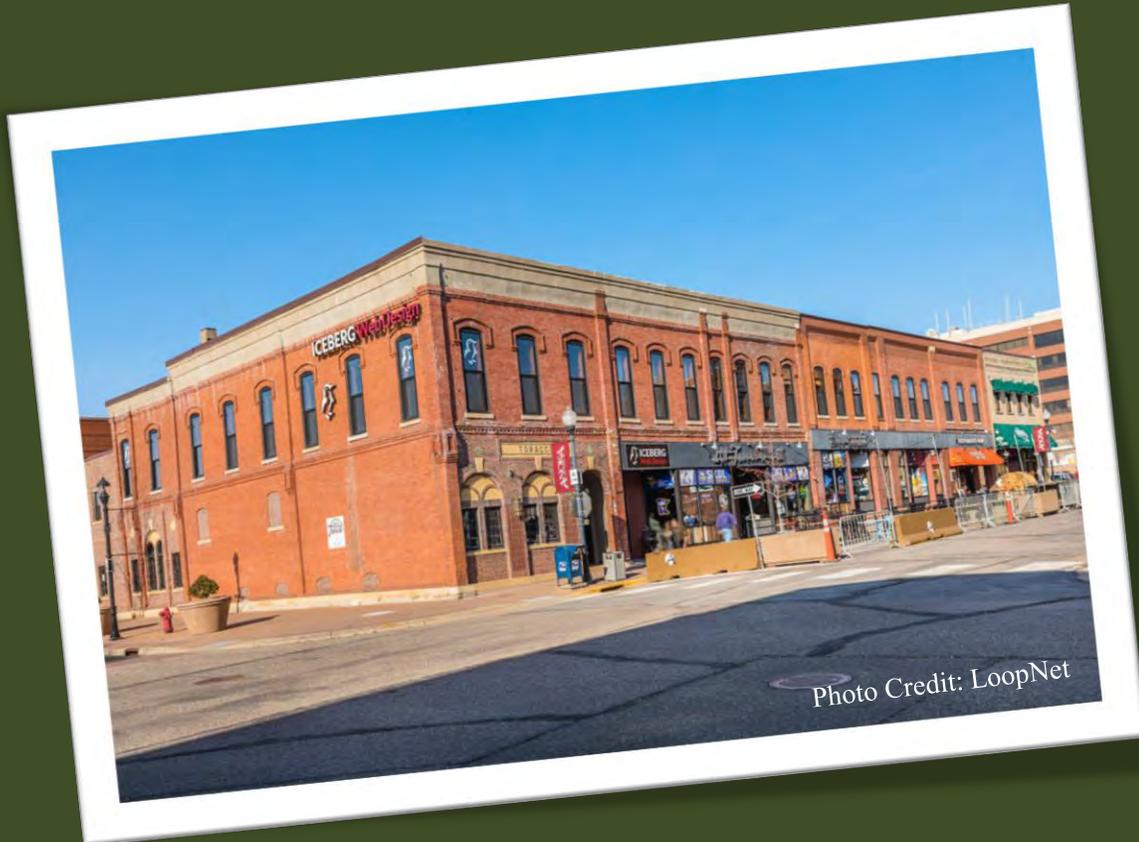


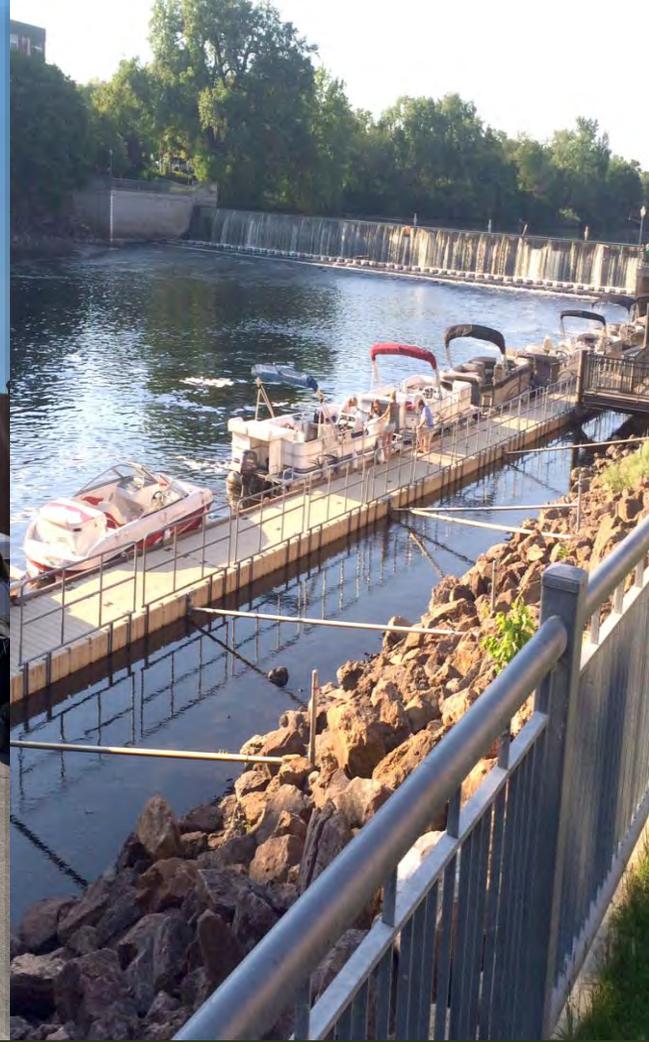
# WHAT'S NEXT?



## Anoka Social District

- History in the making – will be first MN city to implement social district
- Planned for Jackson Street
- Required change in State of MN liquor law





**ANOKA**  
REAL. CLASSIC.

WHERE YOUR LIFE HAPPENS...